

# OT&E Takeaways on Credentialing Machine Learning

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George Washington University  
Washington, DC

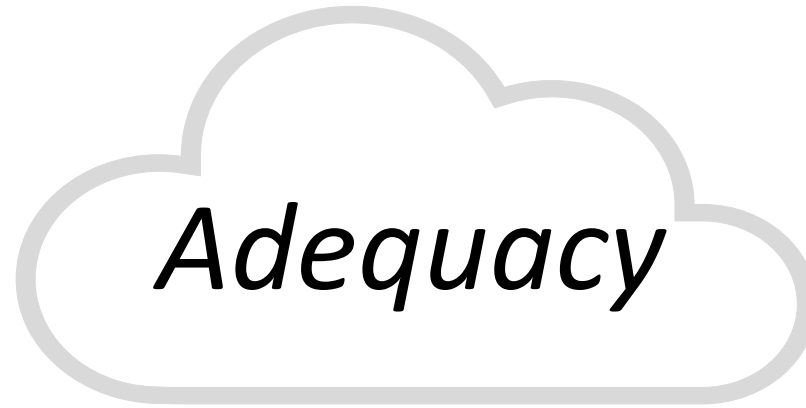
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# Executive Summary

## Takeaways

1. Properties of AI/ML depend on system, and vice versa
2. AI/ML is more than software
3. Life cycle of AI/ML and programs bear heavily on risk

# Adequacy in Title 10



“items or components  
actually tested are  
effective and suitable”

“the Director has  
approved in writing the  
adequacy of the plans”

“T&E performed  
was adequate”

# Scope

minimize:

$$f(\mathbf{x})$$

$$\mathbf{x} \in \mathbb{R}^n$$

subject to:

$$\mathbf{g}_L \leq \mathbf{g}(\mathbf{x}) \leq \mathbf{g}_U$$

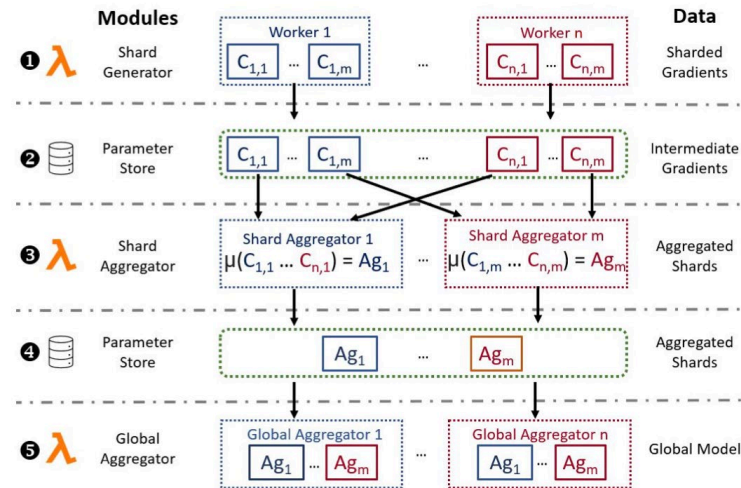
$$\mathbf{h}(\mathbf{x}) = \mathbf{h}_t$$

$$\mathbf{a}_L \leq \mathbf{A}_t \mathbf{x} \leq \mathbf{a}_U$$

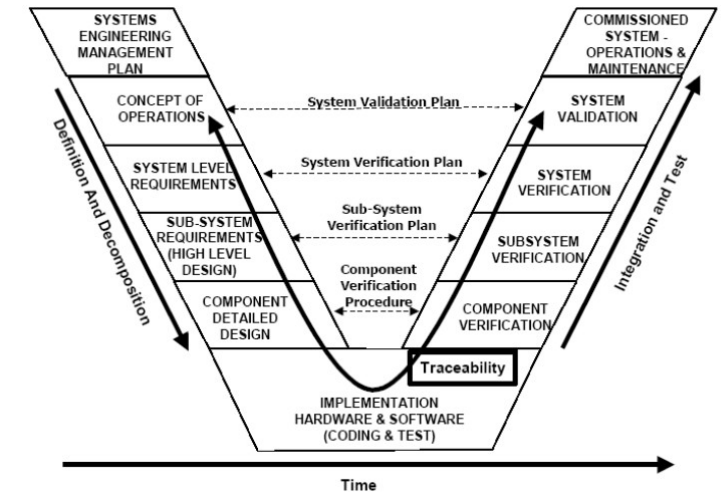
$$\mathbf{A}_e \mathbf{x} = \mathbf{a}_t$$

$$\mathbf{x}_L \leq \mathbf{x} \leq \mathbf{x}_U$$

AI  
Research



AI Engineering  
Research



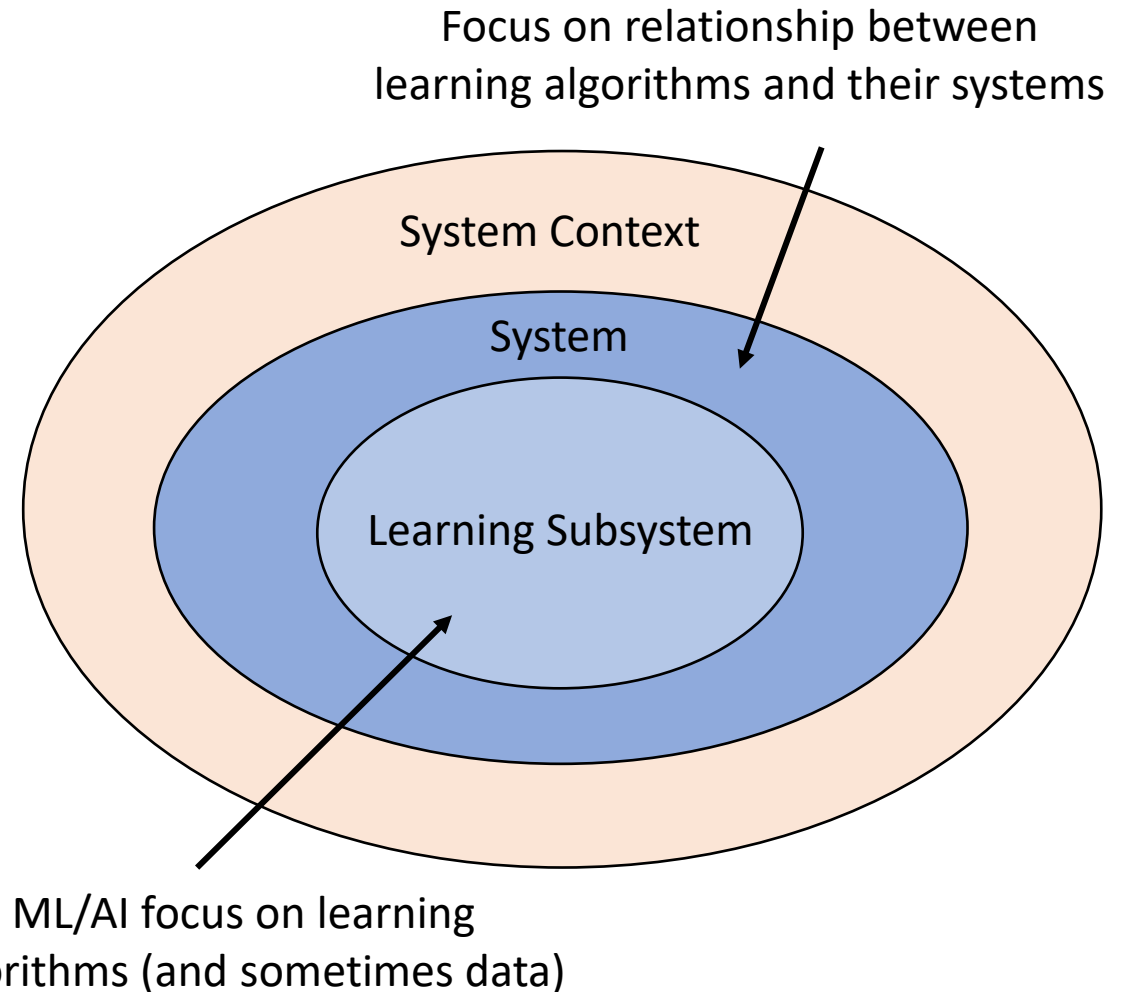
AI Systems Engineering  
Research

# Test Engineering for AI

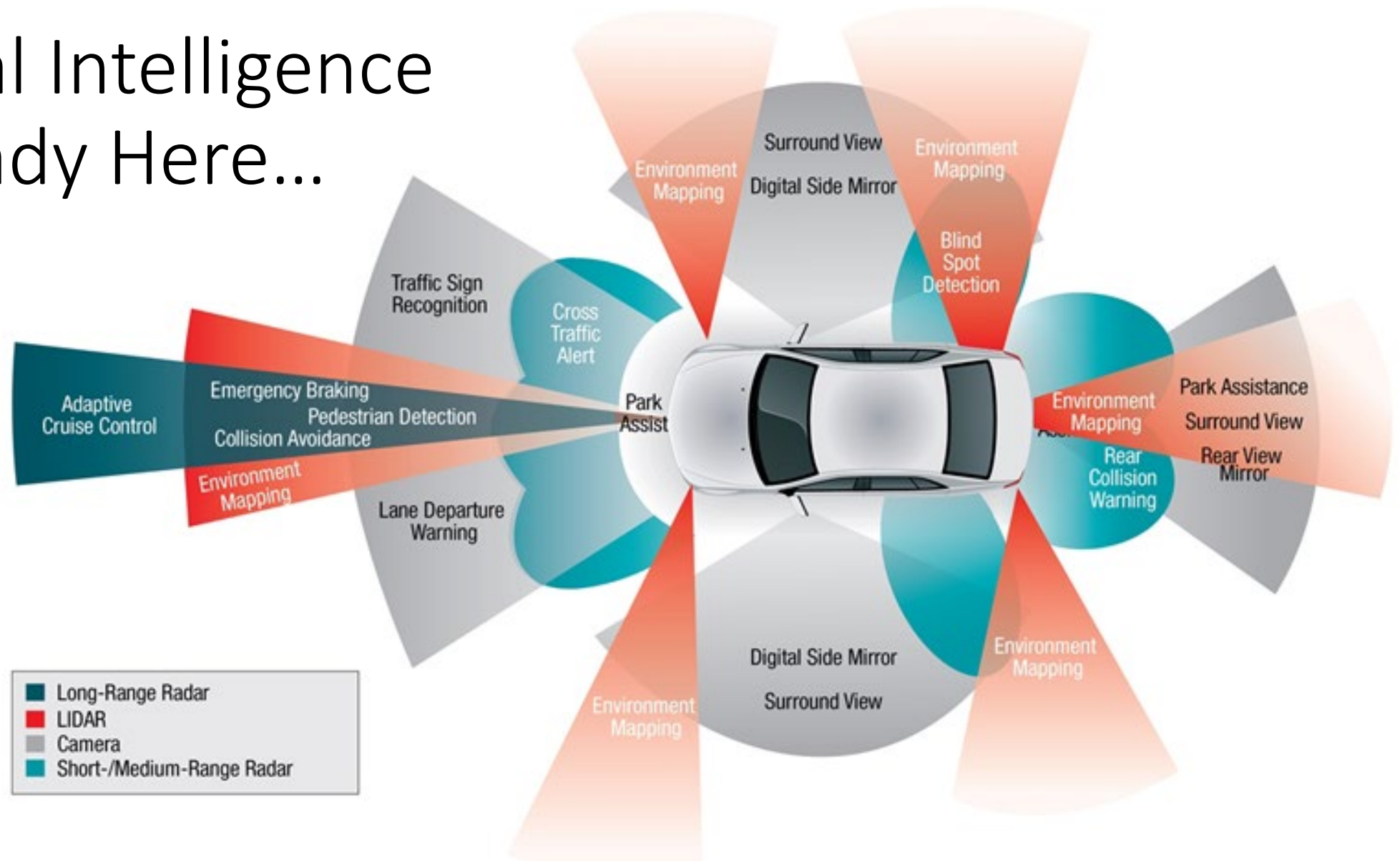
## *Takeaway #1*

Properties of AI (trust, robustness, etc.) depend on the system the AI operates within—and the converse is true—system design and operation are affected by the AI.

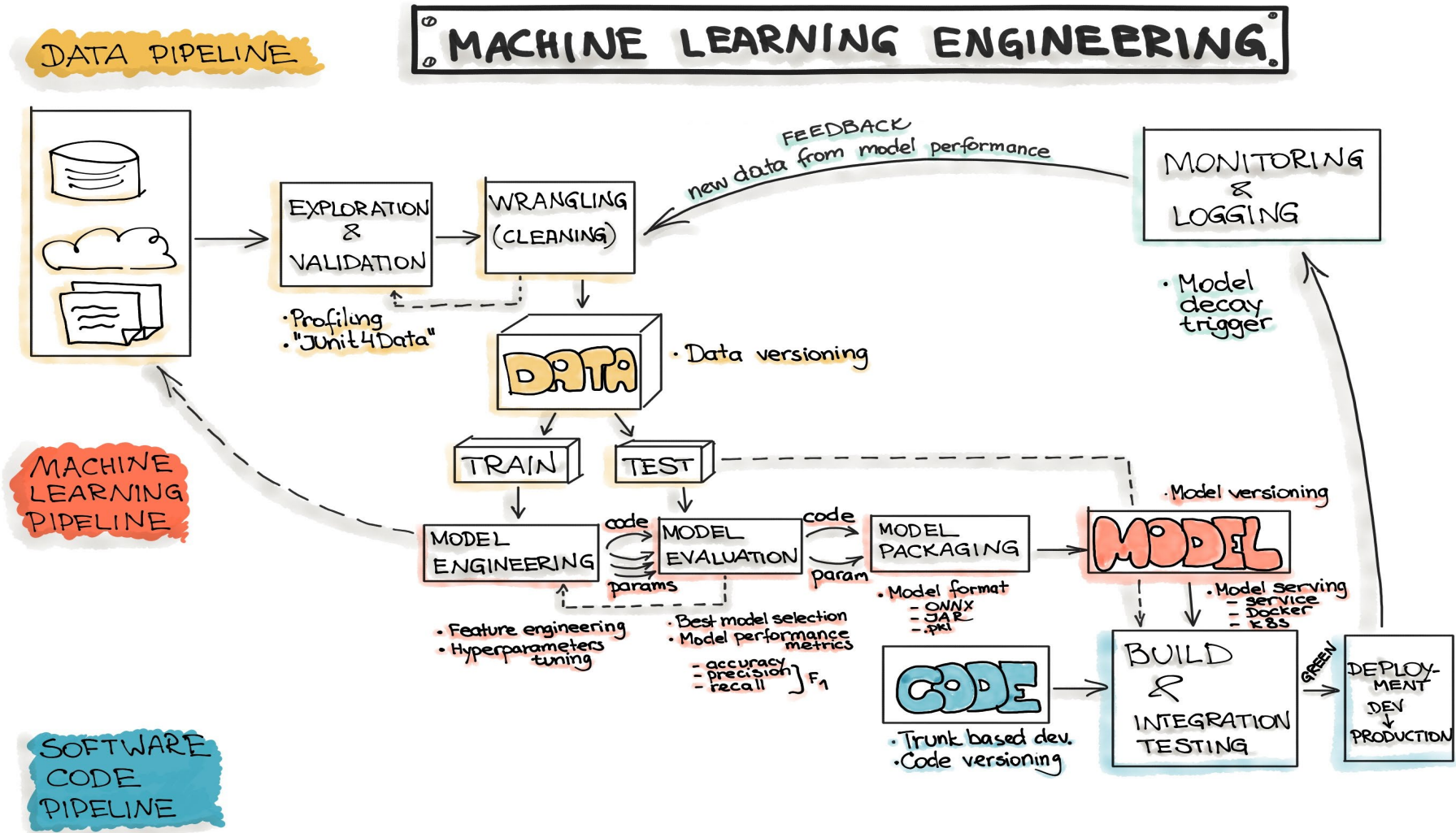
Understanding these relationships is key to test (and systems) engineering success.



# General Intelligence is Already Here...



# ML Pipelines (And What They Miss)



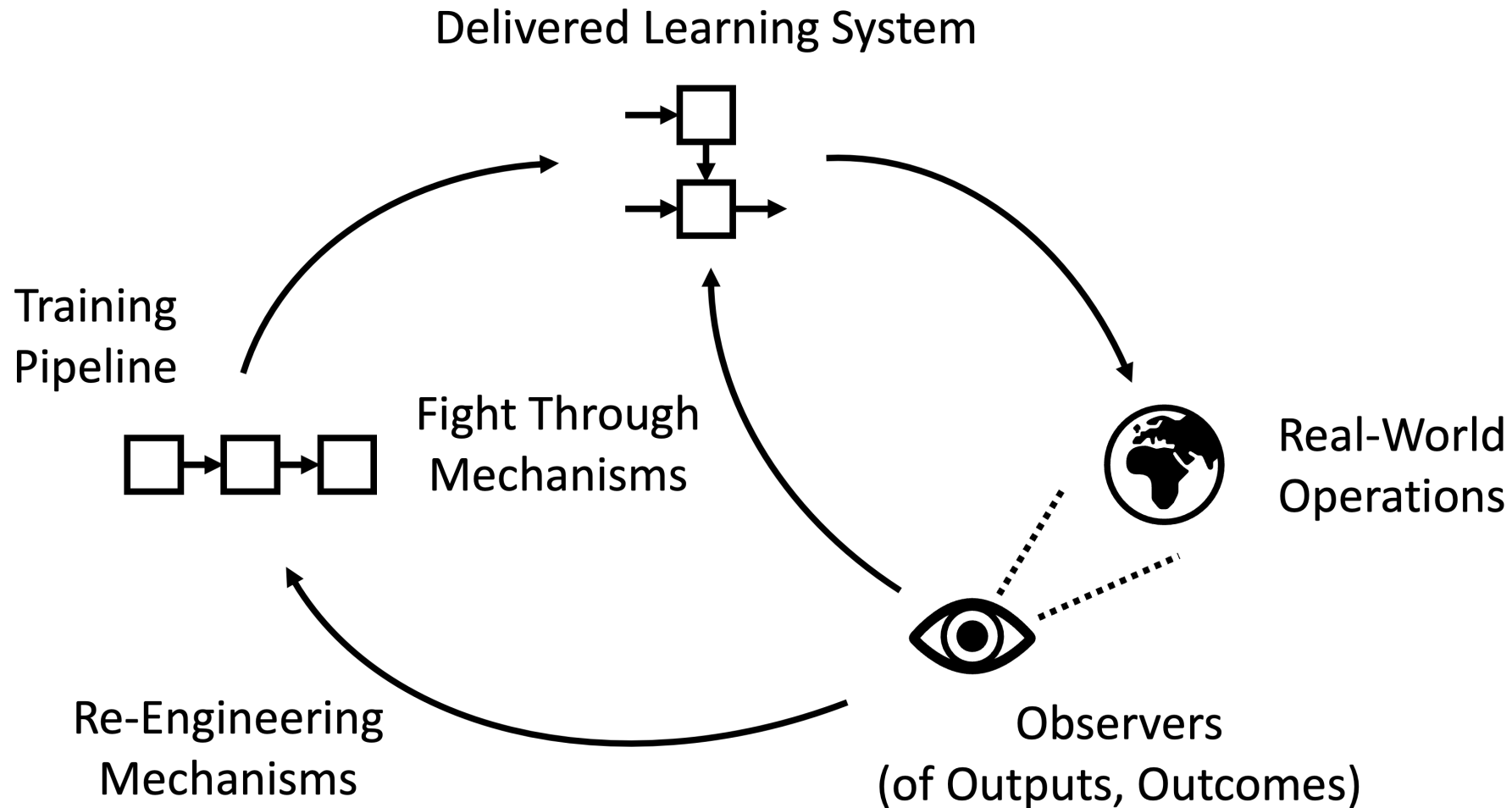
# AI/ML is More Than Software

## *Takeaway #2*

Software is just part of AI/ML. Focus on software and data as the only levers on AI/ML performance is misplaced. In addition to the cyber-physical platforms, choices about how, when, where, and who to use AI/ML are key to evaluating effectiveness and suitability.



# On The Shoulder of a Learning System



# Life Cycle of AI/ML and Programs

## *Takeaway #3*

Risk mitigation strategies for test inadequacy vary over life cycles. Tests for support systems that make sure learning can continue, degradation can be detected, and alternatives can be engaged are often more available than direct tests of the AI/ML itself earlier on in the life cycle of a program.

# Summary

## Takeaways

1. Properties of AI/ML depend on system, and vice versa
2. AI/ML is more than software
3. Life cycle of AI/ML and programs bear heavily on risk

## Working Conclusion

Operational credentialing is system-, user-, and life-cycle-dependent.

# Contact

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# Figure References

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