



# Measurable Requirements for Operational Resilience

WRT-1072

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Dr. Peter Beling, Virginia Tech



**ANNUAL RESEARCH REVIEW 2022**

# Contents

## Objective:

- Testable Requirements for Operational Resilience in Cyber

## Opportunity:

- Apply methods from WRT-1022 & others from community on major program

## Technical Approach:

- FOREST
- Mission Aware & CSRM
- Silverfish: Case study from WRT-1022
- Outline of Tasks for subject program
- Relation to initiatives in DTE&A

# Research Team

## Virginia Tech

- Peter Beling
- Tim Sherburne
- Scott Lucero



## Stevens Institute of Technology

- Tom McDermott
- Megan Clifford



## Related Prior SERC Projects

- WRT-1033: Transitioning Mission Aware Concepts and Methods to Evaluate Cost/Risk Decisions for Security Assurance Design
- ART-004: Methods to Evaluate Cost/Technical Risk and Opportunity Decisions for Security Assurance in Design
- RT-191" Risk-Based Approach to Cyber Vulnerability Assessment
- RT-172: Security Engineering
- RT-151: Security Engineering

# Sponsor - DTE&A



## Sarah Standard

Cybersecurity/Interoperability Technical Director, US Department of Defense (DoD)

A 1988 US Naval Academy (USNA) graduate and retired US Navy Information Professional Captain, Sarah earned her MA in Applied Mathematics from the University of Maryland, College Park, with applications in Numerical Analysis, Operations Research and Databases.

Sarah instructed calculus and cybersecurity courses at USNA from 2010-2014. In 2014 she began working for AVIAN, LLC where she developed and instructed a NAVAIR-specific cyber warfare course. In 2016, she transitioned to serve as the Cybersecurity and Interoperability Technical Director to now the Executive Director, for Developmental Test, Evaluation, and Assessments in the Office of the Under Secretary of Defense for Research and Engineering.



# Motivation

- “... the Department will take necessary action to increase resilience – our ability to withstand, fight through and recover quickly from disruption.”
  - National Defense Strategy 2022
- Measures of resilience and design tools are immature
- Research is needed to:
  - Decompose and measure effectiveness of system resilience requirements
  - Define and implement resilience patterns to meet resilience requirements
  - Incorporate resilience requirements into existing processes and tools

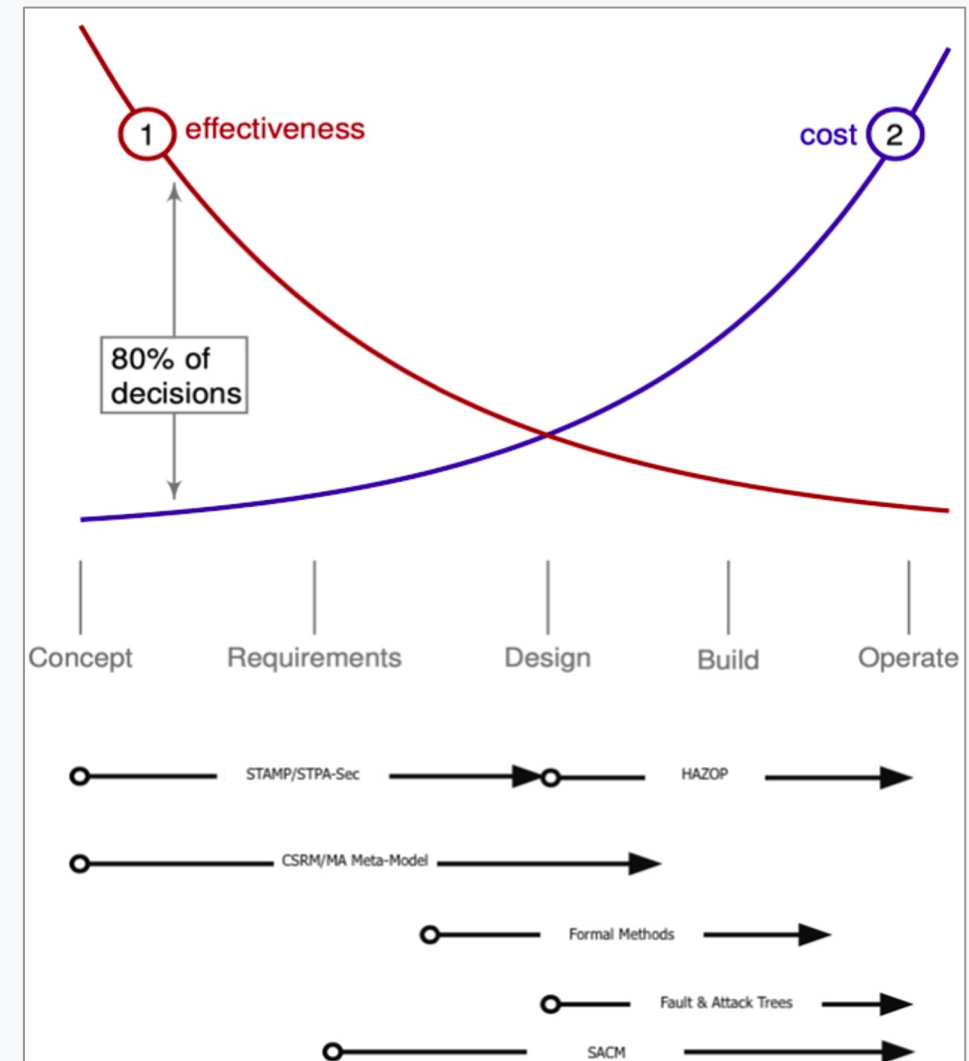
# Project Overview

- Apply the Framework for Operational Resilience in Engineering and System Test (FOREST) and related resilience approaches to a DoD acquisition program
  - Identify critical functionality losses that require operational resilience
  - Decompose mission resilience requirements, assess identified systems functions using Systems-Theoretic Process Analysis – Security (STPA-Sec)
  - Define measurable and testable metrics for resilience
  - Define and implement resilience patterns to meet resilience requirements
  - Assess the robustness of resilience designs
  - Recommend improvements to engineering processes and tools, FOREST framework, overall engineering policy and guidance

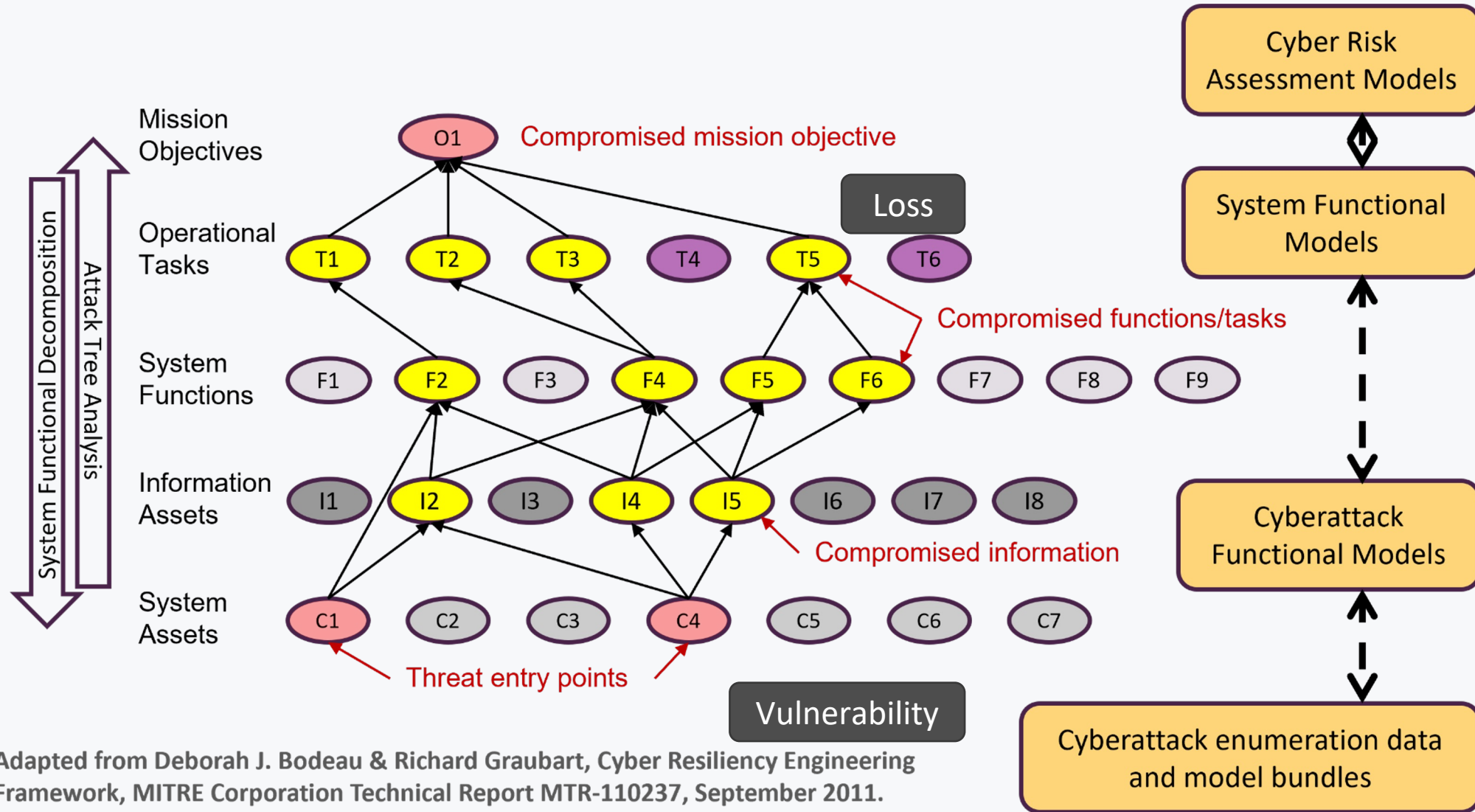
Build on Lessons Learned from Silverfish Case Study

# Approach: Resilience and Assurance Methodologies – Full System Life Cycle

- Need rigorous methods and tools usable in all stages of the SE process
  - From Mission Engineering to Developmental & Operational Test
- Earlier focus on loss causation and resilience
- Later focus on risk management and assurance
- Continuous evaluation of assurance-related quality attributes



# Functional Modeling in Cyber Resilience Engineering

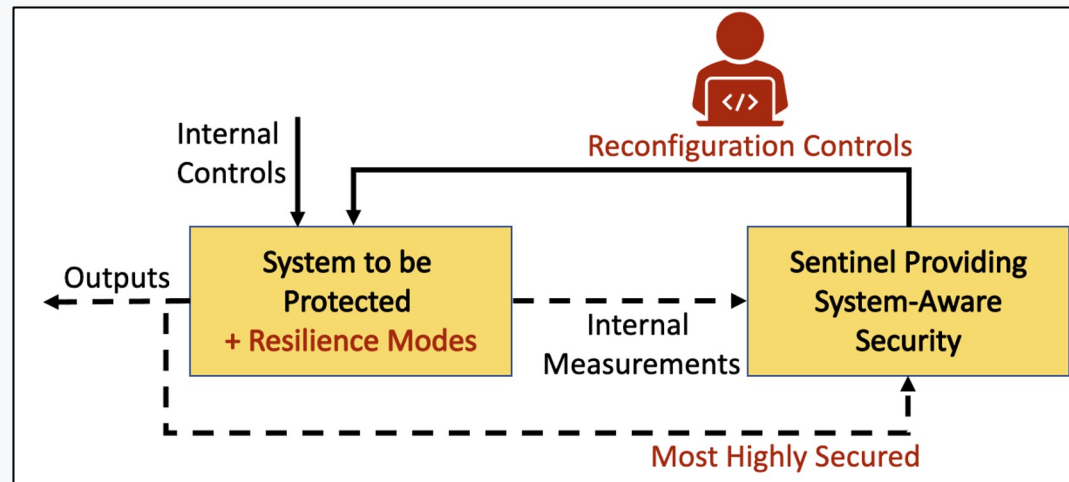
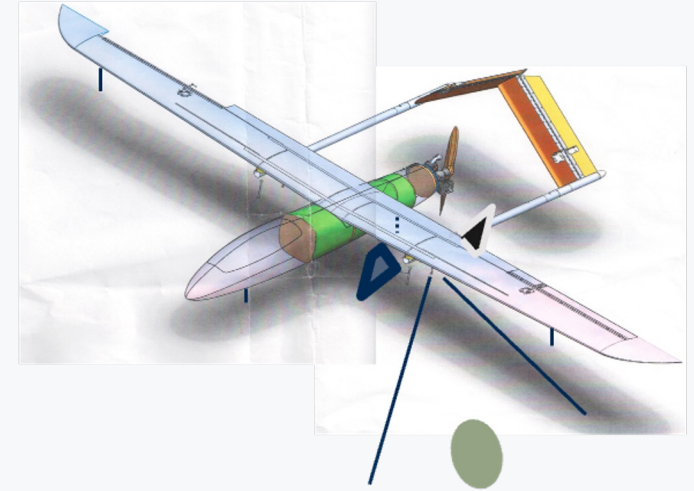


Adapted from Deborah J. Bodeau & Richard Graubart, Cyber Resiliency Engineering Framework, MITRE Corporation Technical Report MTR-110237, September 2011.



# Engineered Resilience Mechanisms

- A **Resilience Mode** - distinct and separate method of operation of a component, device, or system based upon a diverse redundancy or other design pattern.
- A **Sentinel** - pattern responsible for monitoring and reconfiguring a system using available **Resilience Modes**. The Sentinel functions are expected to be far more secure than the system being addressed for resilience.

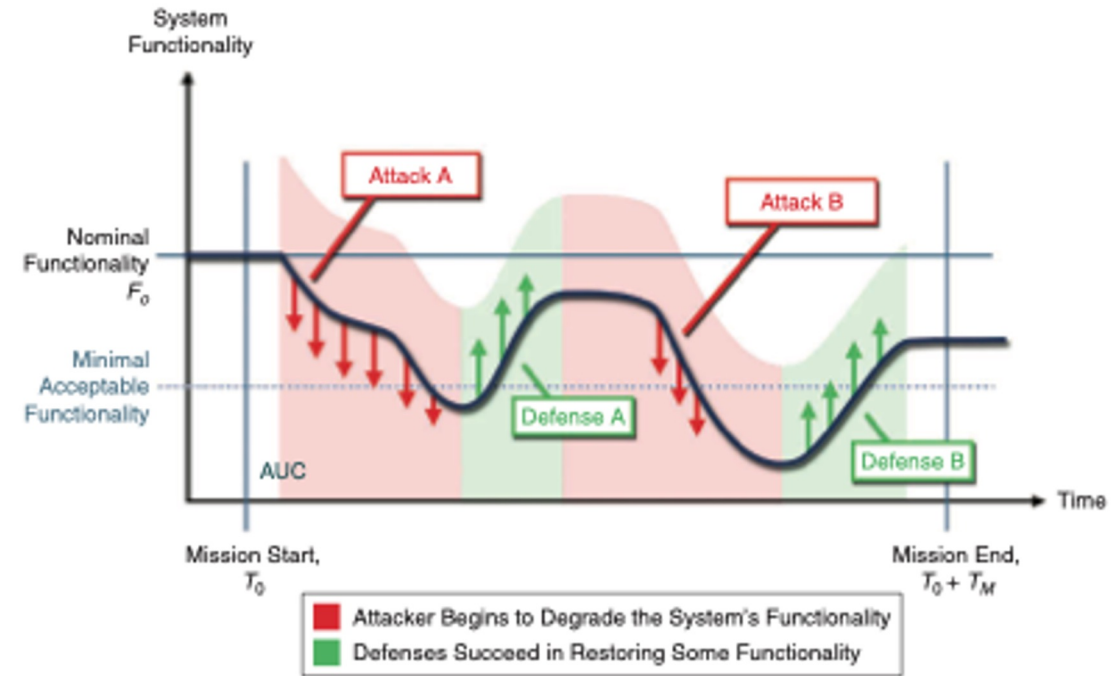


# Resilience Modes and Detection Patterns - (UVA, Siemens, SIT)

| <i>Mode / Pattern</i>          | <i>Description</i>  | <i>Attack model countered</i>   |
|--------------------------------|---|---|
| Trusted Kernel or Guard        | Creates a small control system within the CPS that independently monitors and/or manages all resource access  | Escalation, interruption attacks  |
| Isolation                      | Creates an isolated runtime environment (sandbox) for the critical asset that is resistant against attacks.   | Escalation, interruption attacks  |
| Redundancy                     | Replicates the functionality of the critical asset in order to create multiple paths for high availability and fault tolerance in the case of individual function failures                                      | Attacks that disable individual instances of critical assets and functionality.                     |
| Diversification                | Produces functionally equivalent variations of binaries running in software critical assets. This is an enhancement of the redundancy countermeasure.   | Coordinated attacks, zero-day attacks effective in identical binary copies of the critical assets.  |
| Physically Unclonable Function | Secures the integrity and privacy of the messages in the system using a Physical Unclonable Function (PUF) that is hard to predict and duplicate.   | Attacks that hijack the communication channels such as man-in-the-middle attacks.                   |
| Obfuscation                    | Obscures the real meaning of data/signals/flows by making them difficult for an attacker to understand. It can use random sources of noise from the environment of the critical assets to increase the entropy. | Attacks that require knowledge of the inner workings of the system, its functions, and its mission. |
| Parameter Assurance            | Compares input data to a table of values in the system to check for large, unexpected deviations.   | Attacks that manipulate data files or messages that are sent to the system.                         |
| Data Consistency Checking      | Verifies the source of a parameter change.  | Attacks that use operator specific data entry.  |
| Limiting Circuits              | Limits resource use (power, memory) to prevent overload   | Power System Attack   |

# Requirements and Test for Resilience

- Resilience is a quality attribute
  - Rich notions of measurement
- Drive down to system requirements?
- Reason about the behavior of systems that have yet to be built?
- Integrated test
  - Technology
  - People
  - Processes
  - Decisions
- Testable requirements



**FIGURE 1.** The stages of cyber resilience. AUC: area under the curve.

Source: Kott, A., & Linkov, I. (2021). To Improve Cyber Resilience, Measure It. *Computer*, 54(2), 80-85.

# Framework for Operational Resilience in Engineering and System Test (FOREST)

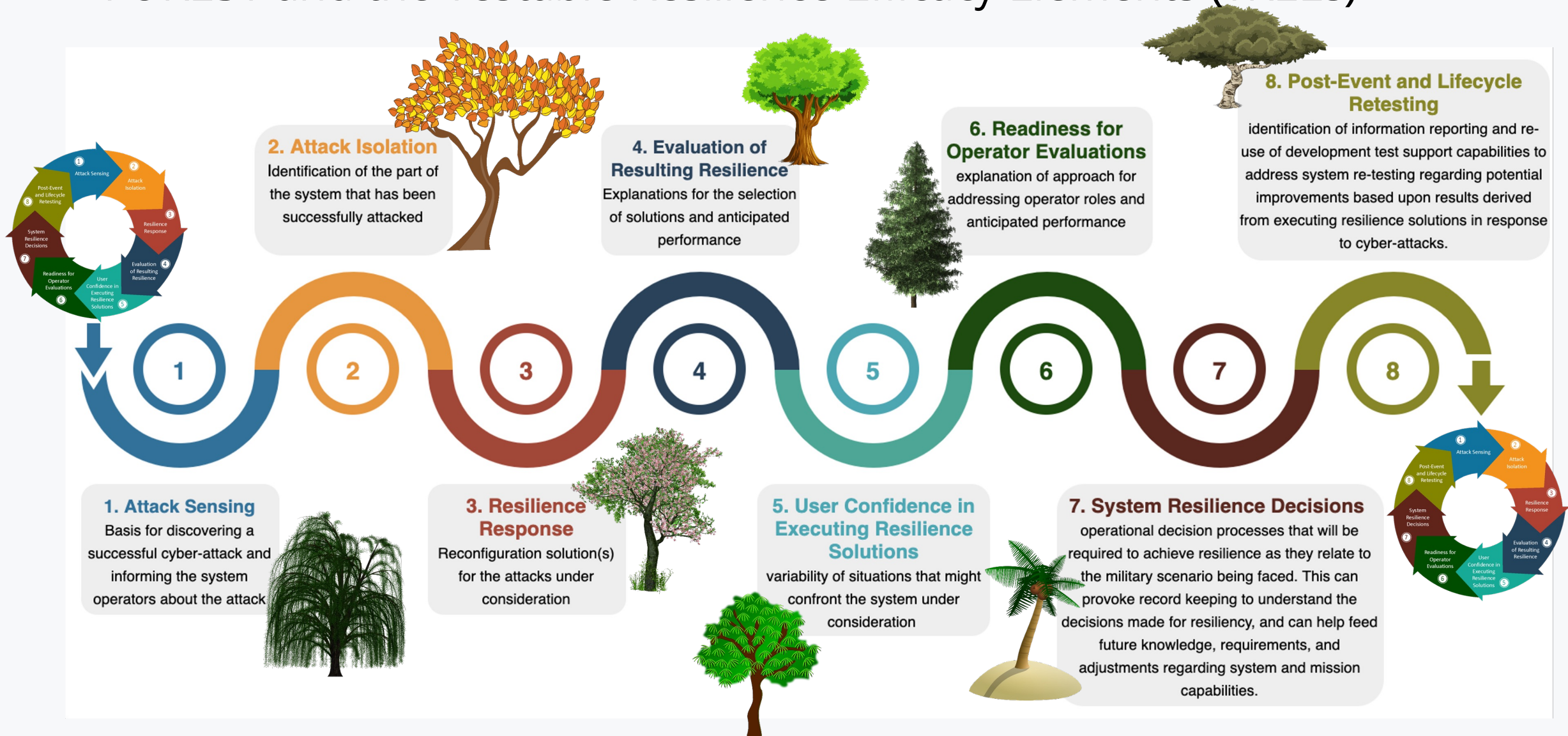


Decomposition of how systems operate and respond under adversity:

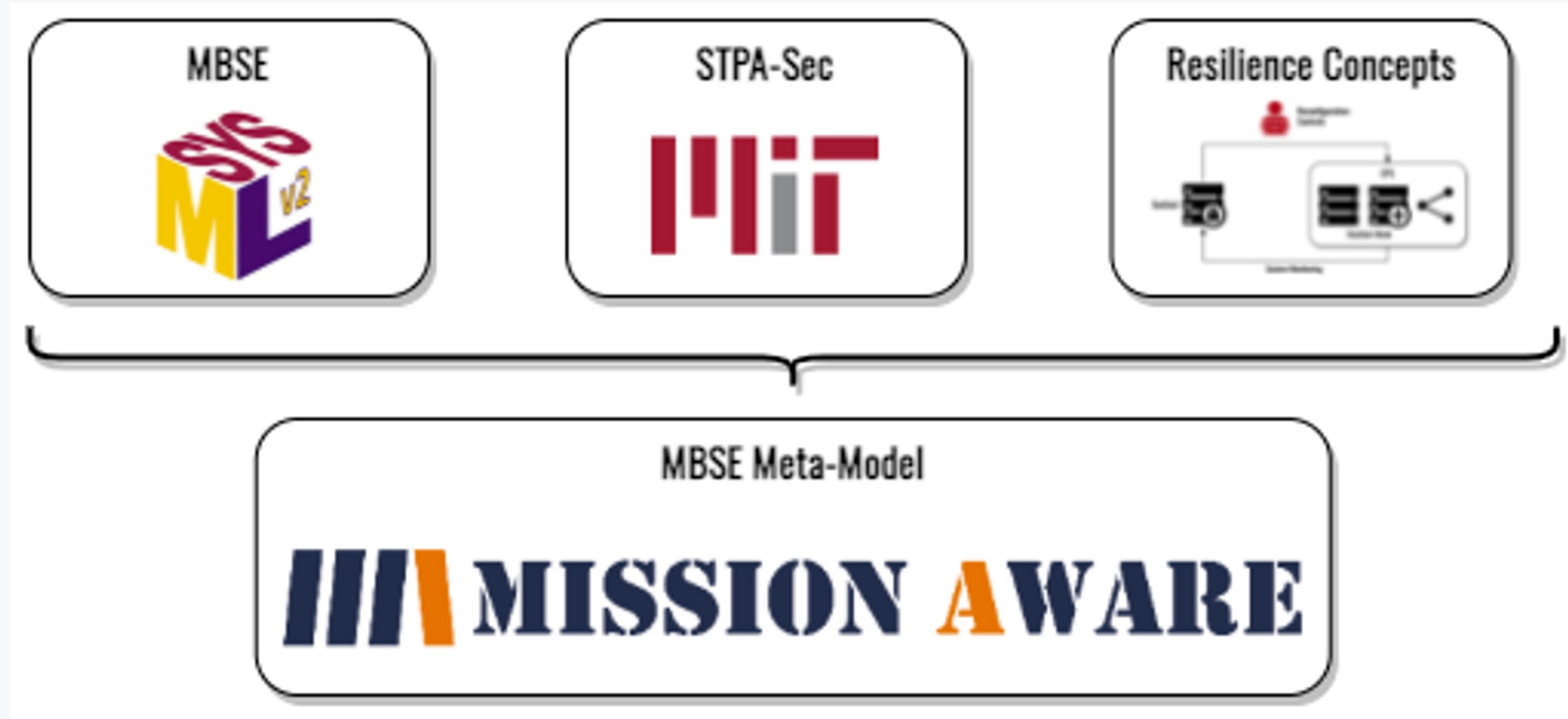
- Technology
- Processes
- Data
- Humans/operators
- Decisions



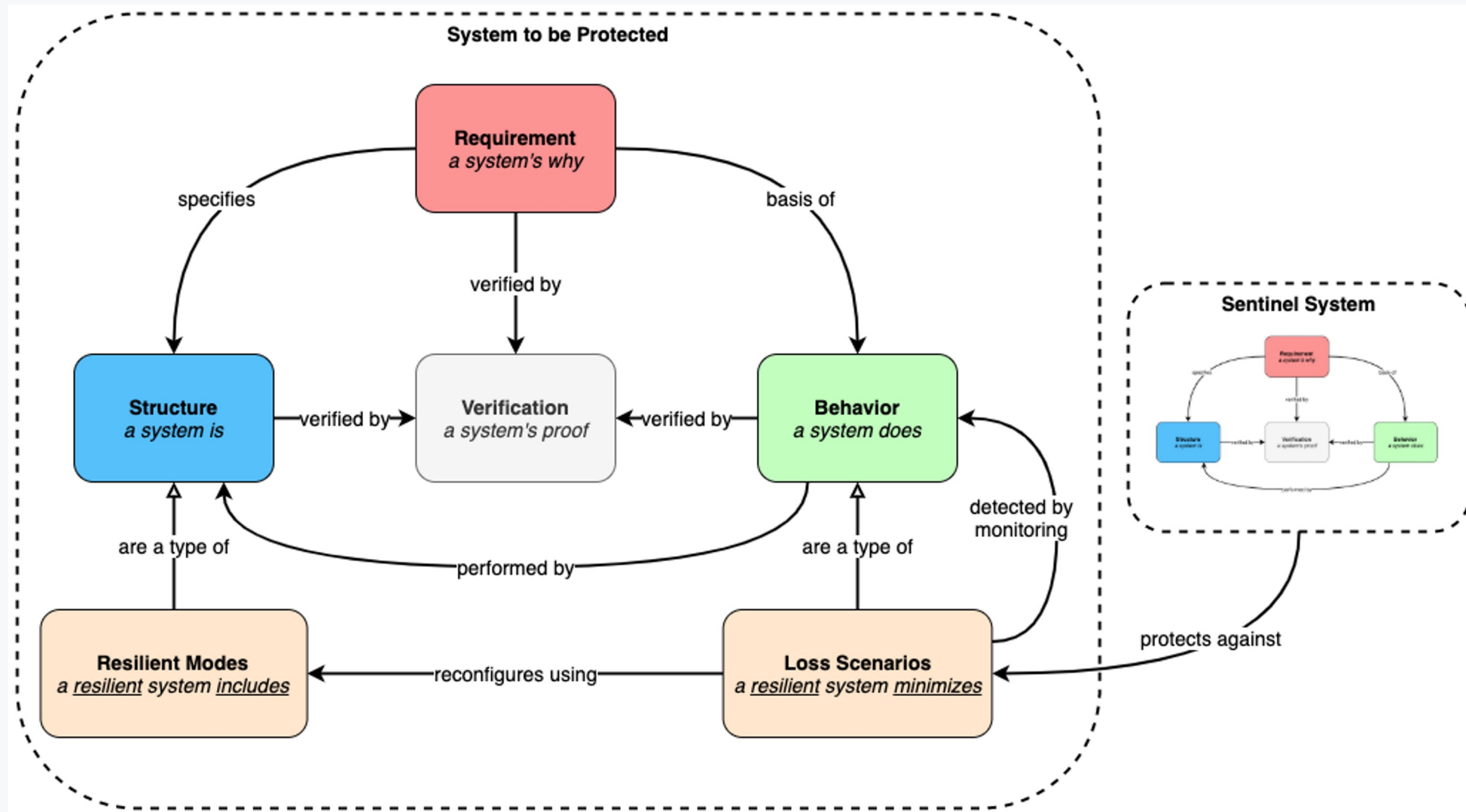
# FOREST and the Testable Resilience Efficacy Elements (TREES)



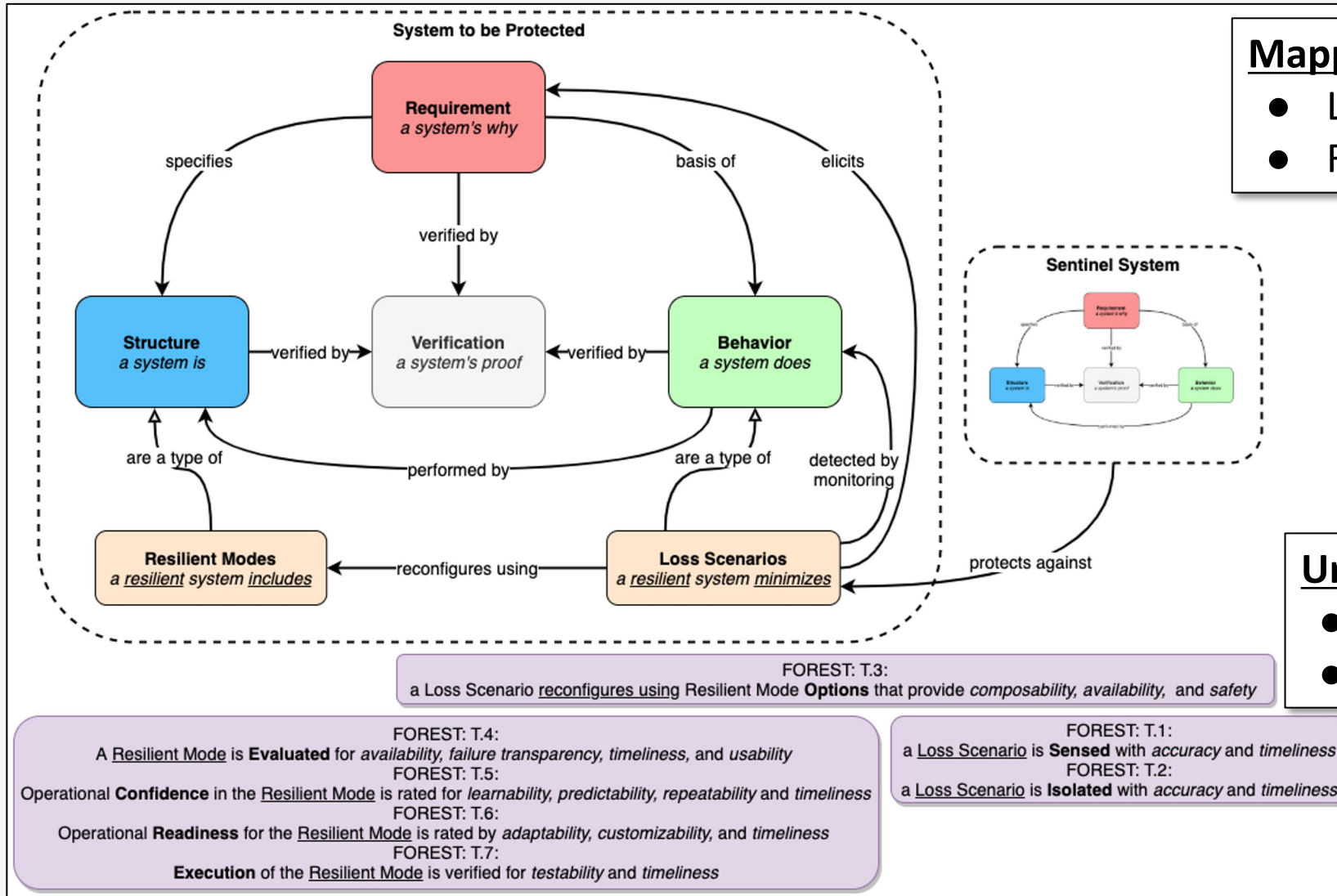
# MA MBSE Meta-Model Building Blocks



# Mission Aware Meta-Model: Top-Level



# Systems Engineering Artifacts with FOREST Quality Attributes



## Mapping of Quality Attributes to:

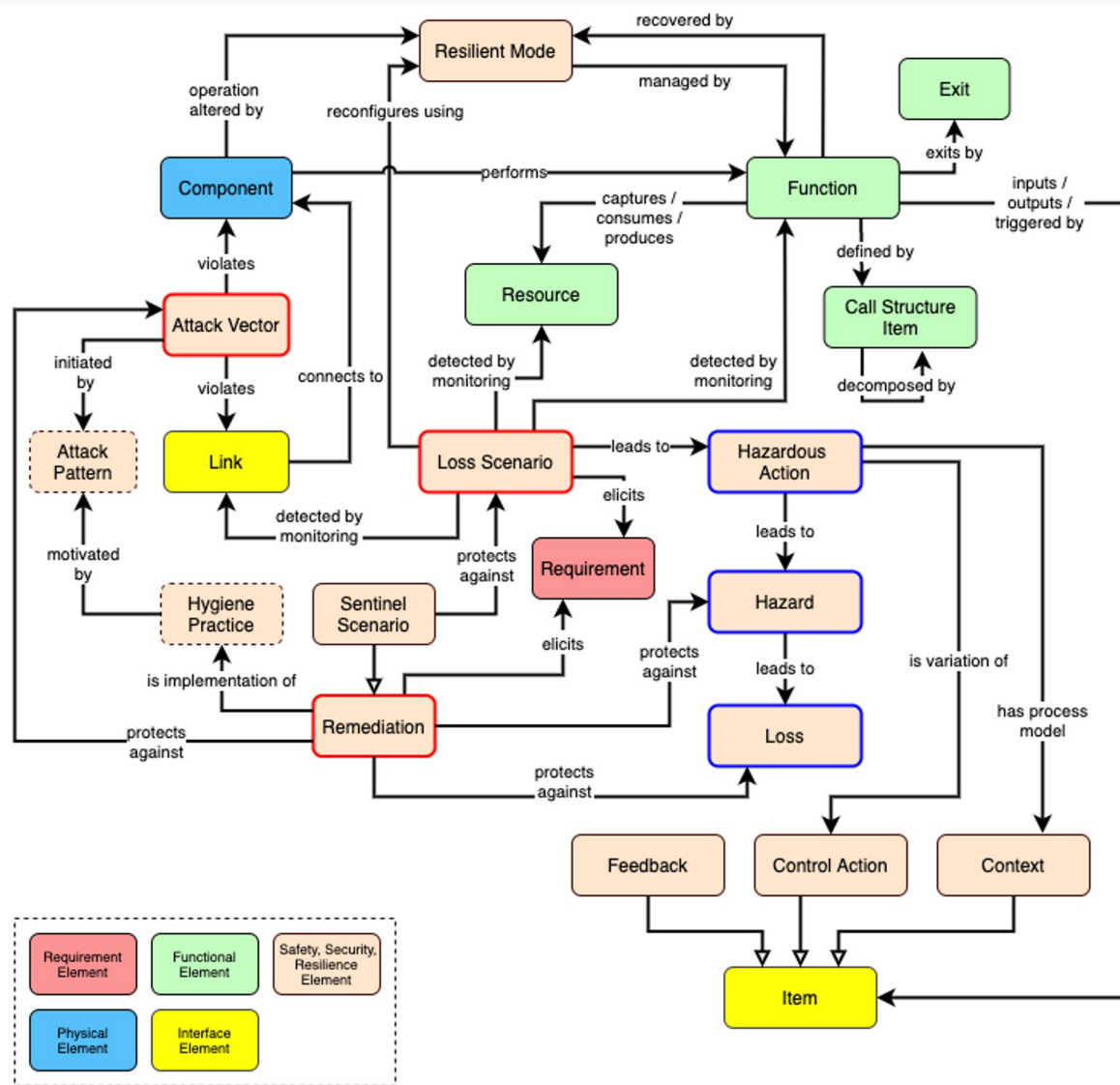
- Loss Scenarios
- Resilient Modes

## Understand Relationships to:

- Safety - Hazard Analysis
- Reliability Engineering



# Mission Aware Meta-Model: Detail View

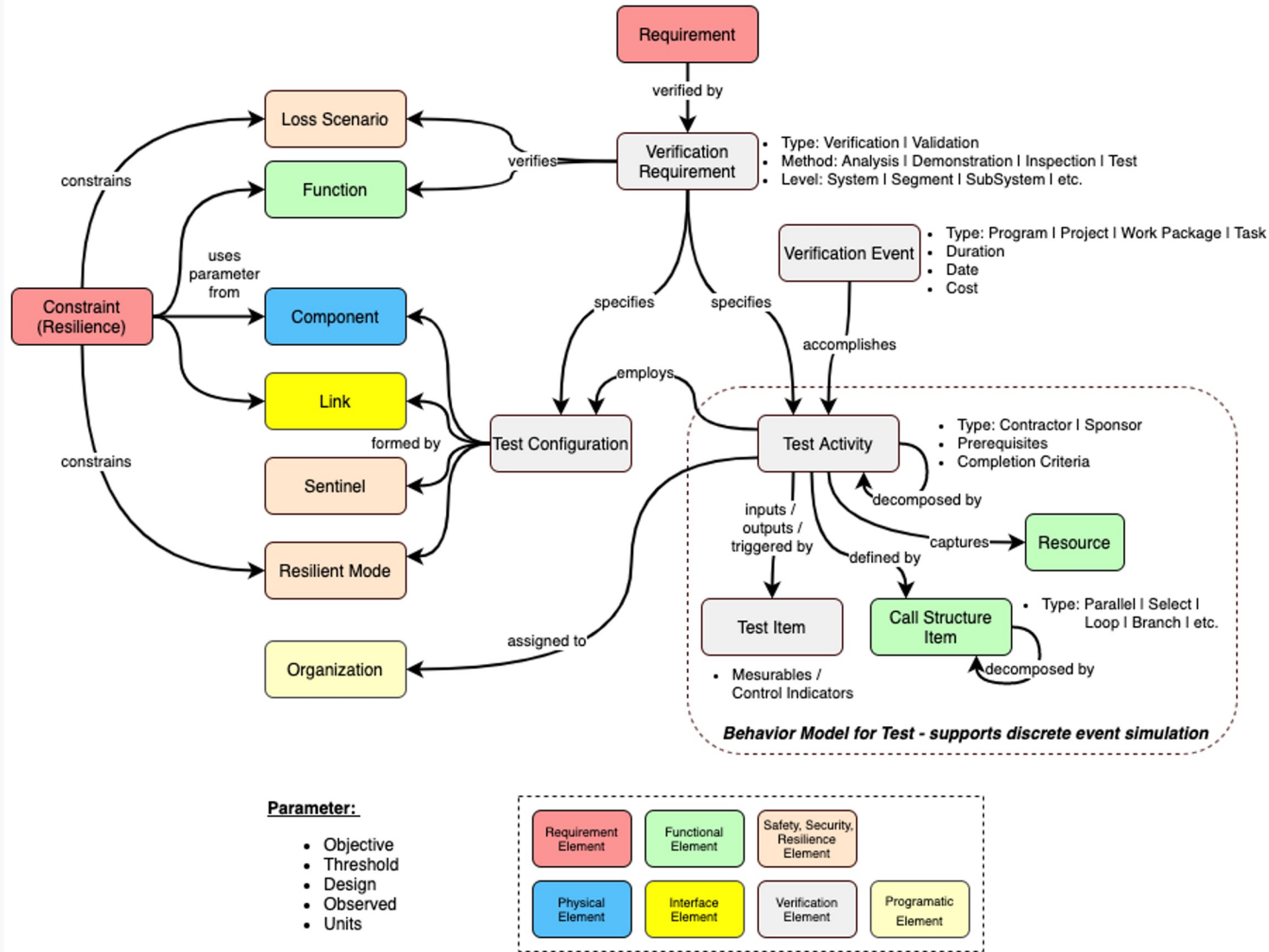


## MISSION AWARE

### CSRM Steps & Associated Meta-Model Entities:

1. System Description (Mission, Architecture, Behavior)
  - Use Case / Requirement
  - Component, Link
  - Function, Exit, Resource, Control-Action, Feedback, Context, Call Structure Item
2. Operational Risk Assessment
  - Loss, Hazard, Hazardous Action
3. Prioritized Resilience Solutions
  - Resilient Mode
4. Cyber Vulnerabilities Assessment
  - Loss-Scenario, Remediation, Elicited Requirements

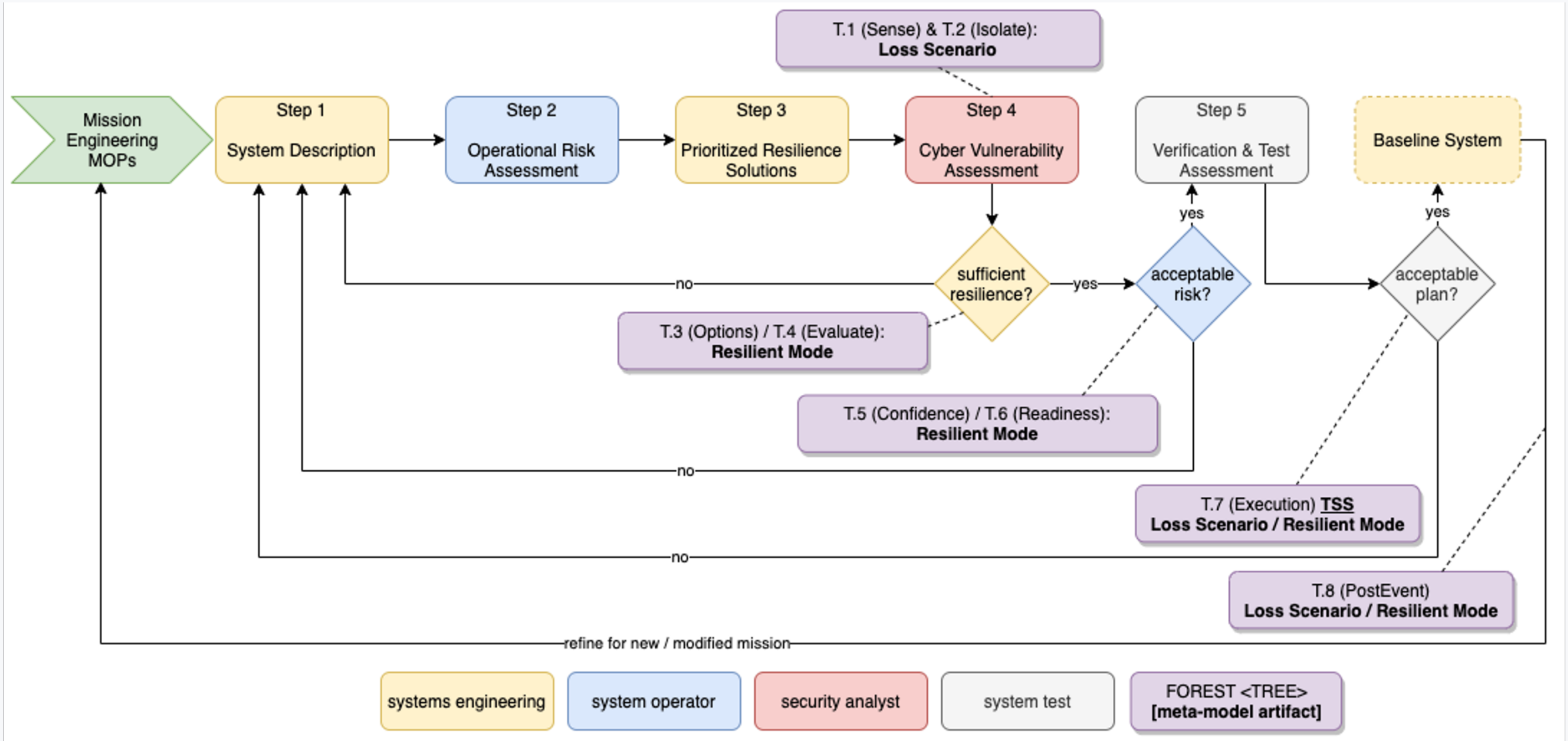
# Mission Aware Meta-Model: Verification & Test



## Verification & Test Meta-Model Details:

1. Verification Requirement
  - Function, Loss Scenario
2. Test Configuration
  - Component, Link, Resilient Mode, Sentinel
3. Verification Event / Test Activity
  - Test Plan / Strategy
  - Simulate Test Resource Utilization
  - Verify Resilience Constraints

# Cyber Security Requirements Methodology (CSRM)



# Resilience Requirement Templates

| KPP      | CSA Number | Description  |
|----------|------------|--|
| Prevent  | CSA-01     | Control Access   |
|          | CSA-02     | Reduce System's Cyber Detectability                            |
|          | CSA-03     | Secure Transmissions and Communications                        |
|          | CSA-04     | Protect System's Information from Exploitation                 |
|          | CSA-05     | Partition and Ensure Critical Functions at Mission Completion  |
|          | CSA-06     | Minimize and Harden Attack Surfaces                            |
| Mitigate | CSA-07     | Baseline and Monitor Systems and Detect Anomalies              |
|          | CSA-08     | Manage System Performance if Degraded by Cyber Events          |
| Recover  | CSA-09     | Recover System Capabilities                                    |
| Adapt    | CSA-10     | Actively Manage System's Configuration to Achieve and Maintain |

## Cyber Survivability Attributes - DoD Joint Staff

| Show   | 10                                 | entries   | Search:  | template             |
|--|------------------------------------|---|----------|----------------------|
| ID   | Title                              | Description   | Type     | refines: Requirement |
| T.1.1  | TREE.Sense - Monitor               | The system shall sense <id:name> Loss Scenario by monitoring <id:name> (Link / Resource / Function).  | Template | CSA.7.1              |
| T.1.2  | TREE.Sense - Abnormal Behavior     | The <abnormal system behavior spec.> for <id:name> (Link / Resource / Function) shall trigger sensing of <id:name> Loss Scenario.   | Template | CSA.7.2              |
| T.1.3  | TREE.Sense - Logged                | Abnormal system behavior sensed for <id:name> Loss Scenario shall be logged for post event analysis.  | Template | CSA.7.3              |
| T.1.4  | TREE.Sense - Alert                 | The system shall alert users via <alert mechanism> to a triggered <id:name> Loss Scenario.  | Template | CSA.8.1              |
| T.1.5  | TREE.Sense - Time Spec             | The system shall alert of a triggered <id:name> Loss Scenario within <time spec.>.  | Template | CSA.8.1              |
| T.1.6  | TREE.Sense - Accuracy Spec         | The system shall alert of a triggered <id:name> Loss Scenario with accuracy of <accuracy spec.>.  | Template | CSA.8.1              |
| T.1.7  | TREE.Sense - Injection             | A test support system shall provide injection controls for emulation of <id:name> Loss Scenario.  | Template | CSA.8.1              |
| T.1.8  | TREE.Sense - Test Coverage Measure | A test support system shall measure test coverage of <id:name> Loss Scenario.   | Template | CSA.8.1              |
| T.2.1  | TREE.Isolate - Source              | The system shall isolate the (Component / Link)that is the source of the abnormal behavior associated with <id:name> Loss Scenario.   | Template | CSA.8.1              |
| T.2.2  | TREE.Isolate - Alert               | The system shall alert users via <alert mechanism> to the isolated <id:name>(Component / Link) as the source of the abnormal system behavior associated with <id:name> Loss Scenario. | Template | CSA.8.1              |
| Showing 1 to 10 of 35 entries (filtered from 47 total entries) |                                    |   |          |                      |
|  |                                    |   | Previous | 1 2 3 4 Next         |

### TREE-based Requirement Templates



# Resilience Requirement Templates

| KPP      | CSA Number | Description   |
|----------|------------|---|
| Prevent  | CSA-01     | Control Access  |
|          | CSA-02     | Reduce System's Cyber Detectability                                 |
|          | CSA-03     | Secure Transmissions and Communications                             |
|          | CSA-04     | Protect System's Information from Exploitation                      |
|          | CSA-05     | Partition and Ensure Critical Functions at Mission Time             |
|          | CSA-06     | Minimize and Harden Attack Surfaces                                 |
| Mitigate | CSA-07     | Baseline and Monitor Systems and Detect Anomalies                   |
|          | CSA-08     | Manage System Performance if Degraded by Adversity                  |
| Recover  | CSA-09     | Recover System Capabilities   |
| Adapt    | CSA-10     | Actively Manage System's Configuration to Adapt to Changing Threats |

These requirements do not measure resilience, but they measure components to inform an **Evaluation** of resilience when combined with other test data

Show 10 entries

Search: template

| ID    | Title                              | Description   | Type     | refines: Requirement |
|-------|------------------------------------|---|----------|----------------------|
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| T.1.3 | TREE.Sense - Logged                | Abnormal system behavior sensed for <id:name> Loss Scenario shall be logged for post event analysis.  | Template | CSA.7.3              |
| T.1.4 | TREE.Sense - Alert                 | The system shall alert users via <alert mechanism> to a triggered <id:name> Loss Scenario.  | Template | CSA.8.1              |
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Showing 1 to 10 of 35 entries (filtered from 47 total entries)

Previous

1

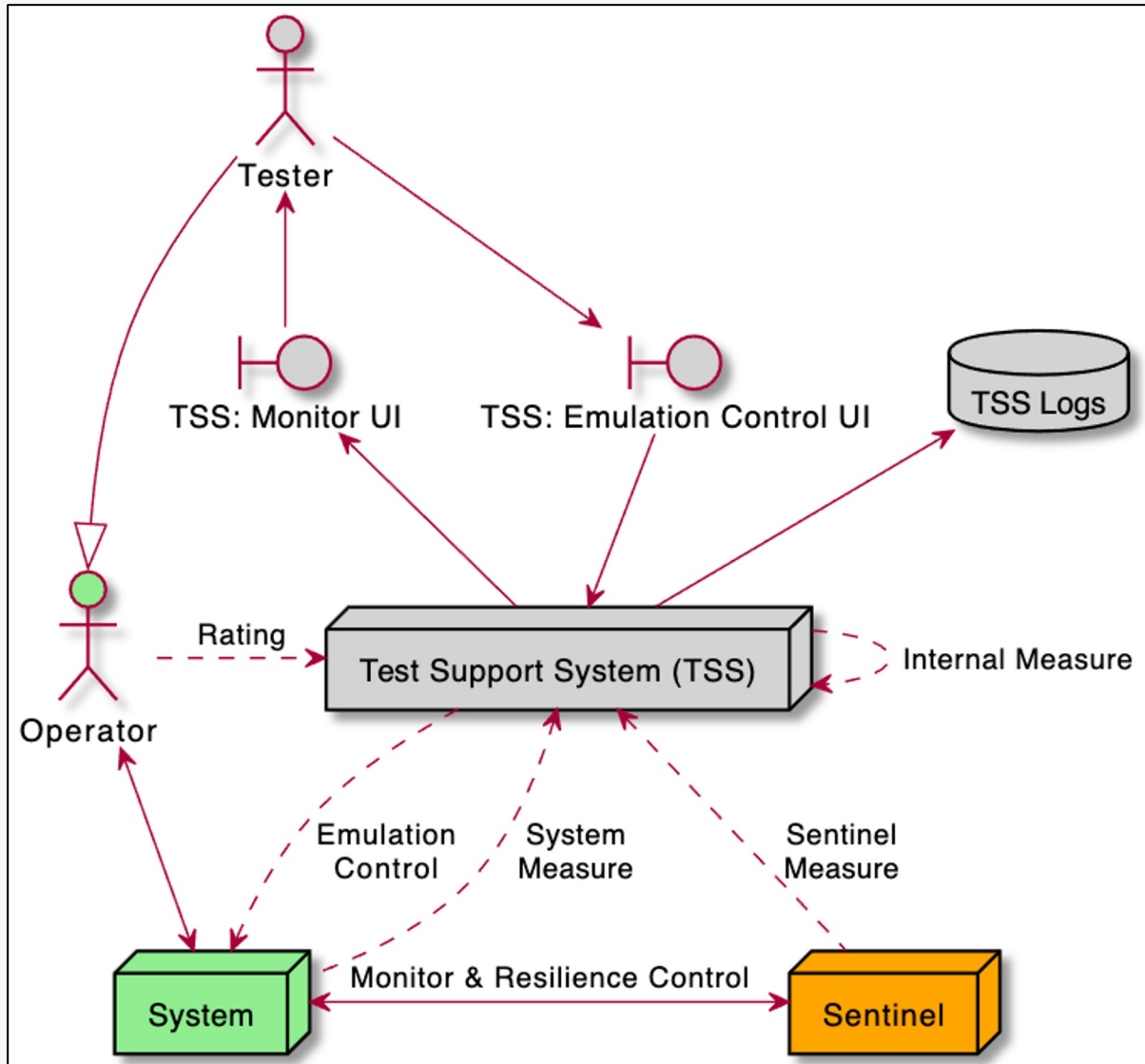
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3

4

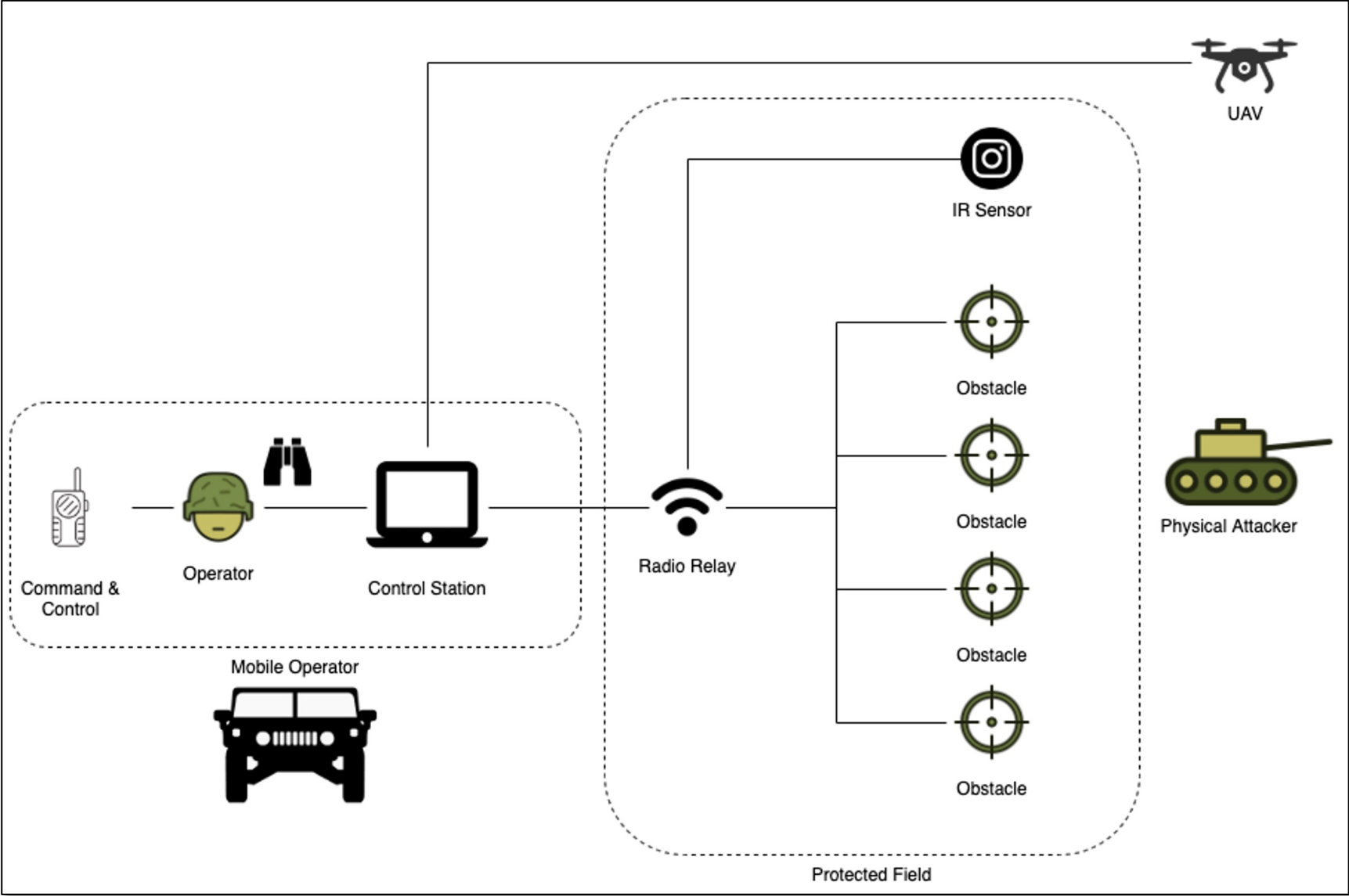
Next

# Cyber Resilience Test - Reference Architecture







































- Many standard tests can be done through manipulation of the external environment
- Resilience tests require manipulation of the system's internal states

# Silverfish Case Study

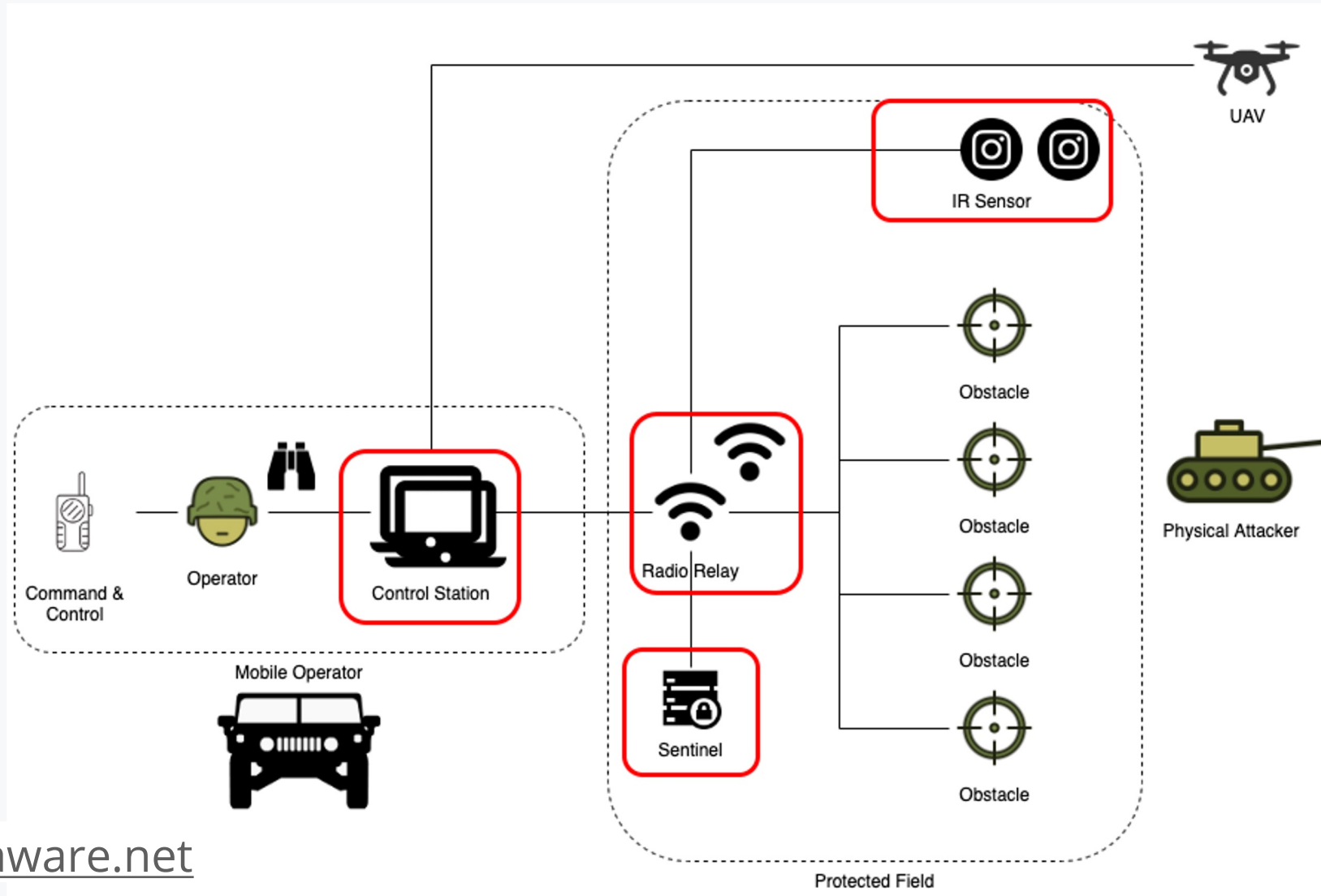


## Silverfish Grid Layout

- Prohibited Area:
  - ~100 acres  $\approx$  .16 sq. miles (.4 x .4)
- Obstacle Deployment:
  - ~50
  - 7x7 grid (A1-G7)
  - Aligned to Compass Coordinates
    - Operator Observation Point
- Cell Grid:
  - $\approx$  300 ft. x 300 ft.
  - 6 Munitions per Cell (ready / fired state)
- Vehicle Traversal:
  - Max Speed = 10 mph  $\approx$  15 ft. / sec.
  - 20 seconds / grid
  - 2.3 minutes / protected area

| NW |   |   |   |   | N   |   |   |   |   | NE |
|----|---|---|---|---|---|---|---|---|---|----|
|    |   | A   | B   | C   | D   | E   | F   | G   |   |    |
|    | 1 |  |  |  |      |  |  |  |   |    |
|    | 2 |  |  |  |      |  |  |  |   |    |
|    | 3 |  |  |  |      |  |  |  |   |    |
| W  | 4 |  |  |  |      |  |  |  | 4 | E  |
|    | 5 |  |  |  |      |  |  |  | 5 |    |
|    | 6 |   |   |   |   |   |   |   | 6 |    |
|    | 7 |   |   |   |   |   |   |   | 7 |    |
|    |   | A   | B   | C   | D   | E   | F   | G   |   |    |
| SW |   |   |   |   |  |   |   |   |   | SE |

# Silverfish Architecture – Resilient Modes



<https://mission-aware.net>





# WRT-1072: ongoing Pilot on Major Program

- Decompose and translate weapon system's mission resilience requirements and performance; define measurable and testable metrics
  - Flow-down, map, and de-conflict security requirements from the CSAs down to functional and technical / performance requirements
  - Validate system's mission resilience requirements decomposition process and measurable and testable metrics development approach
- Define and implement resilience patterns that meet resilience requirements
  - Categorize resilience based on the functional design and performance requirements
  - Define and demonstrate resilience design and development approach through digital modeling and engineering
- Assess resilience designs
  - Demonstrate mission-based cyber risk assessments, digital engineering, modeling, dynamic simulation approaches, and automated analytics
  - Maturity review and recommendations for MBSE/simulation capabilities to effectively categorize resiliency requirements and simulate cyber offensive/defensive capabilities

Identify best practices, methods, and tools



# Milestones

## Milestone

## Date

☐ Technical exchanges with team & community

Ongoing

- Program Office

- MITRE

- SS – OUSD(R&E)

- Joint Staff J6

- JHU APL

☐ Select engagement with broad cyber resilience community

☐ Derivation of requirements, measure & metrics using FOREST

March 2023

☐ Technical Approaches to identification of solutions

July 2023

☐ Identify best practices, methods, and tools; reporting

November 2023



# Shifting the Traditional Testing Paradigm to a “Testing Continuum”

## CAPABILITY AND OUTCOME FOCUSED TESTING

“Shift left” – Incorporates Mission Context Early  
Alignment with mission threads /GRA – “effects” chains  
Mission-focused cyber testing for Operational Resilience  
Prioritize critical functionality

Incorporate Mission Context early to improve design, development, and testing, and identify system performance aspects most critical to success in combat; Keep the “end in mind” of desired capability; “Test like we fight” accounting for CONOPS evolution – capability effects evolving to mission/system effects; Focus Cyber contribution on Operational Resilience vs. selective vulnerability mitigation.

## AGILE, SCALABLE FRAMEWORK

Improved focus on decisions space  
Focused best design  
Modernized SW Test  
Adapting/Evolving Systems (AI/ML)

An “agile, scalable” model-based evaluation framework is responsive to Decision Space updates/evolution as tech matures, CONOPS evolve, and Acq Milestones progress; Enables clear alignment of Test (Data) to Evaluation (Information) in the Decision Space; Includes model validation and accreditation data gathering within the framework.

## ENHANCED TEST DESIGN

Leverage Integrated Test  
Statistical Analyses  
Integrated model libraries  
Authoritative Data

Establishes clear linkage of early engineering and technology validation testing with desired operational testing outcomes; Enables effective “iterative” testing for the continuum of decision space; Develops responsive human to system integration for evolving and adapting systems; Use of STAT techniques essential in focusing test design considerations for complex systems.



## LIVE, VIRTUAL, CONSTRUCTIVE (LVC) ENVIRONMENT

“Integrated M&S VV&A  
Consistent threat and environment updates  
Federated System-of-System Models  
Authoritative Digital Models – complex systems

M&S increases in visibility as a critical component of overall test programs, including increased use of complex LVC capabilities and stronger integration of M&S VV&A activities into the evaluation framework. Early investment & validation of Live, Virtual, and Constructive (LVC) environments supports assessment of system performance against increasingly complex threats that cannot be replicated in live testing, as well as increases confidence in system effectiveness.

## MODEL BASED ENVIRONMENT

Management of data complexity / KM  
Automated test and analysis  
Authoritative Data / Transparency  
Digital Twins

Model based environment enables development of “digital thread” from early Capability Model to deployed Digital Twin; Increases application of automated test and analysis; Aids development of new “model-test-validate” paradigm; Supports integration of SoS level capabilities with required Model Validation Levels (MVL) assessment framework. Knowledge Management infrastructure critical for managing data complexity.

## “DIGITAL” WORKFORCE

Transformation - adaptive, evolving  
Focused domain “credentialing”  
MBSE/MBTE  
Iterative SW/DevSecOps

Increased set of skills and model-based context required to address iterative development and testing; Ubiquitous coupling and alignment with SE community; Focuses on targeted “credentialing” to ensure relevant, up-to-date context for evolving model-based domain; Adaptation and evolution of the Engineering and T&E workforce ensures the successful implementation of these concepts within this new T&E continuum.

# Q & A



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# THANK YOU

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