



## WELCOME



### ***“Mission Engineering”: Systems of Systems Engineering in Context***

**August 5, 2020 | 1:00 PM ET**

Dr. Judith Dahmann, Technical Fellow, The MITRE Corporation | **[CONTACT](#)**

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- Use the Q&A box to queue questions, reserving the chat box for comments, and questions will be answered during the last 5-10 minutes of the session.
- If you are connected via the dial-in information only, please email questions or comments to [SERCtalks@stevens.edu](mailto:SERCtalks@stevens.edu).
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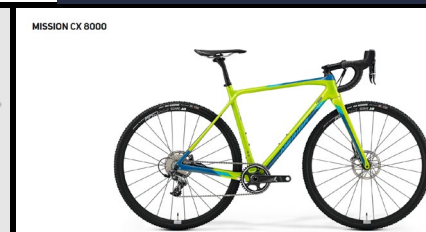
# Mission Engineering: Systems of Systems Engineering in Context



## mission statement

A written declaration of an organization's core purpose and focus that normally remains unchanged over time. Properly ...

 BusinessDictionary



# What do we mean by 'mission'?



- Any important task or duty that is assigned, allotted, or self-imposed
- An important goal or purpose that is accompanied by strong conviction
- A set of tasks that fulfills a purpose or duty
- Purpose, aim, objective
- Military mission - operation assigned by a higher headquarters

# Systems of systems and systems engineering

## System of Systems

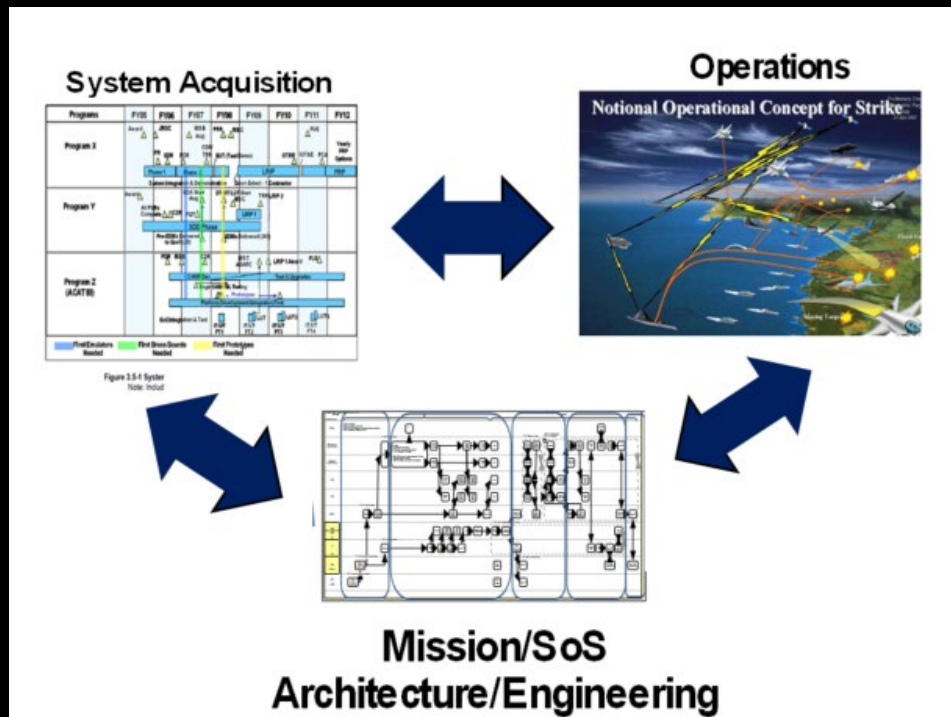
A set or arrangement of systems that results when **independent and useful systems** are integrated into a larger system that delivers unique capabilities

## Systems of Systems Engineering

The process of **planning, analyzing, organizing, and integrating** the capabilities of a mix of existing and new systems into a system-of-systems capability that is greater than the sum of the capabilities of the constituent parts



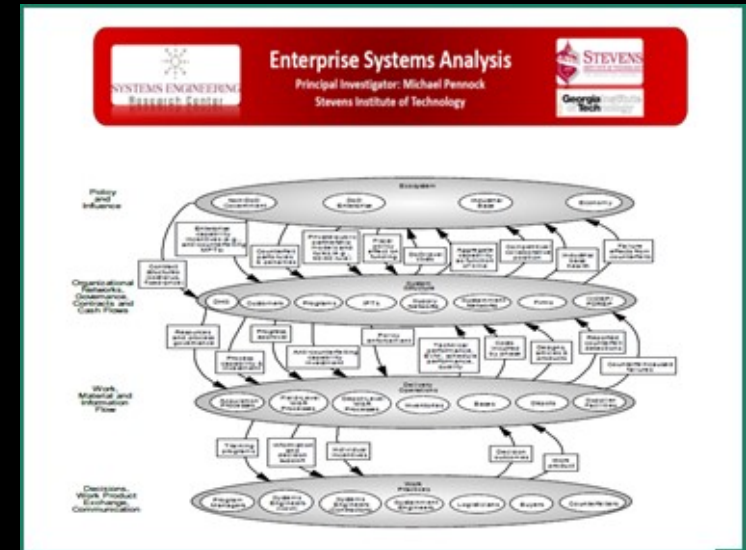
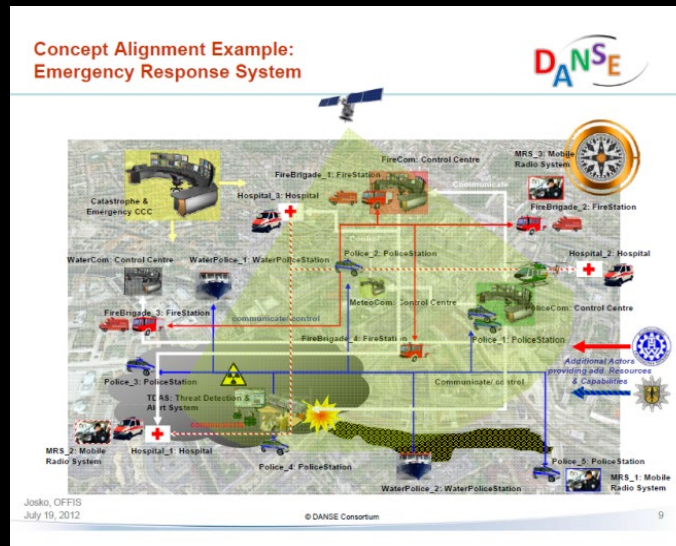
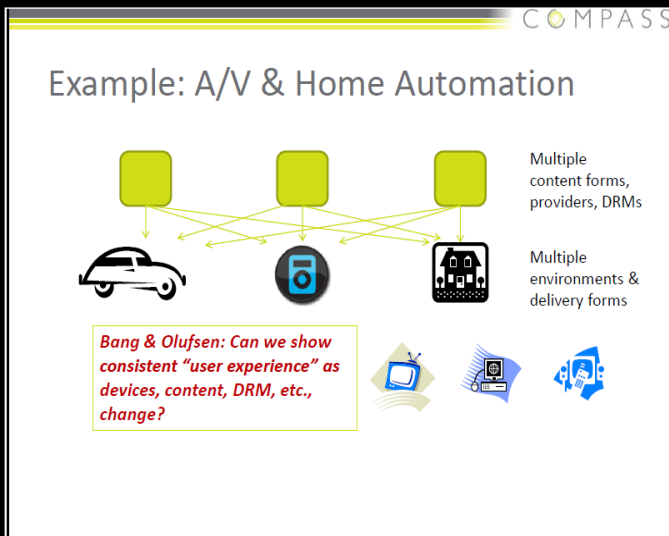
# What do we mean by ‘mission engineering’?



**Mission Engineering** is the deliberate planning, analyzing, organizing, and integrating of current and emerging operational and system **capabilities** to achieve desired **operational mission effects**

- Mission engineering treats the **end-to-end mission** as the “**system**”
- Individual systems, including organizations and other non-material elements, are components of the larger **mission ‘system’** or system of systems
- Systems engineering is applied to the systems-of-systems supporting **operational mission outcomes**
- Mission engineering goes beyond data exchange among systems to address cross cutting functions, end to end control and **trades across systems**
- **Technical trades** exist at multiple levels; not just within individual systems or components
- Well-engineered **composable mission architectures** foster resilience, adaptability and rapid insertion of new technologies

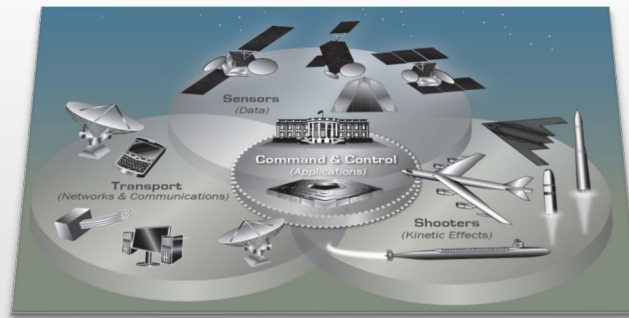
# Scale and scope of SoS



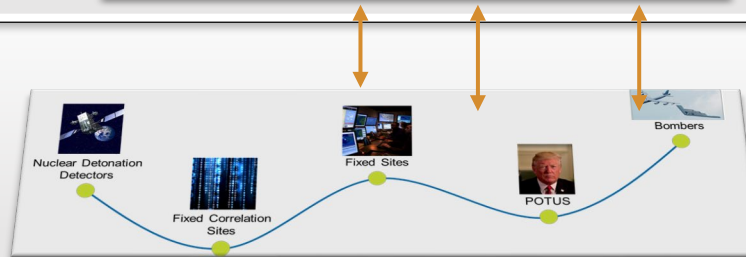
Technical ----- Socio -Technical ----- Enterprise



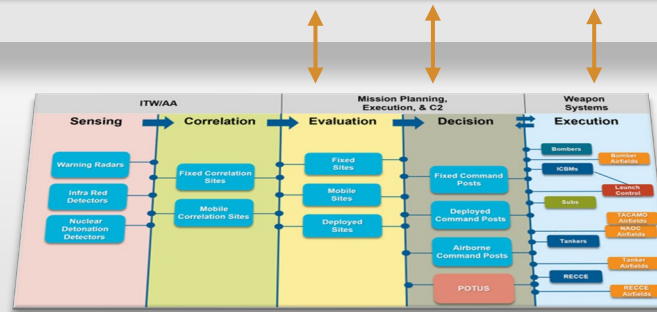
Operational  
Mission  
Outcomes



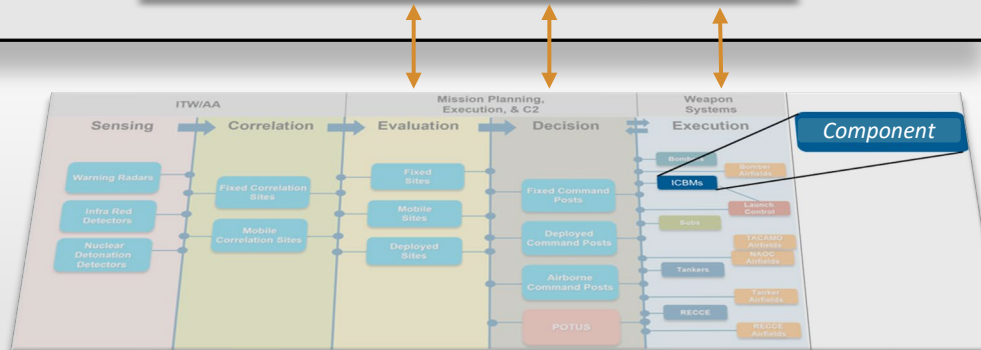
Mission  
Threads



System  
of  
Systems



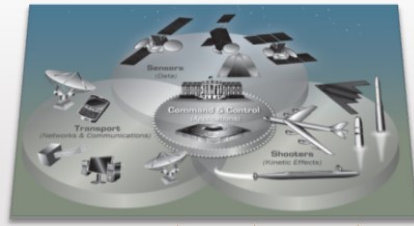
System



Systems of  
Systems  
in a  
mission  
context

Mission thread  
links technical  
performance  
to operational  
outcomes

Operational Mission Outcomes



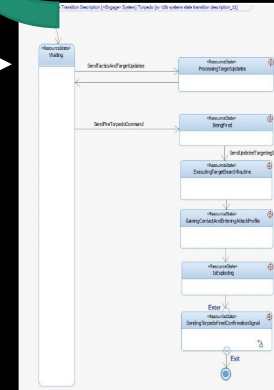
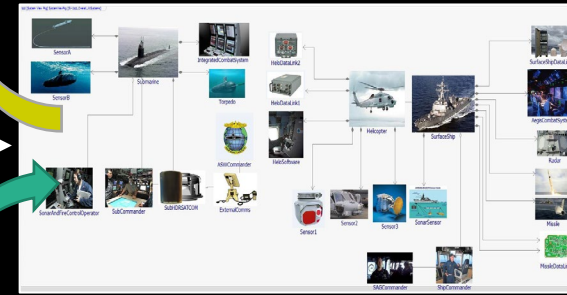
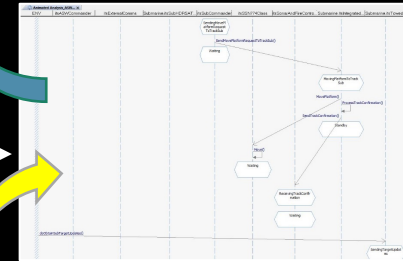
Mission Threads



System of Systems



System



Mission Engineering benefits from executable digital engineering model-based approaches



# Why 'mission engineering'?



## Proactive: ME ...

- Is initiated based on the recognition of the primary importance of mission or enterprise outcome
- Addresses the 'health' of the 'end-to-end mission' to identify gaps, issues or opportunities to maintain or enhance mission outcomes
- May lead to the identification of gaps or issues which may be affecting the mission outcomes or may do so in the future (risks)

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## Reactive: ME ...

- Is triggered by **issues or gaps** identified in the mission performance or an element supporting the mission
- Identifies the **sources** of mission gaps or the **effects** of problems with systems or other elements on mission outcomes
- Assesses the **impact of possible changes** to address issues or gaps on other elements or systems supporting the mission

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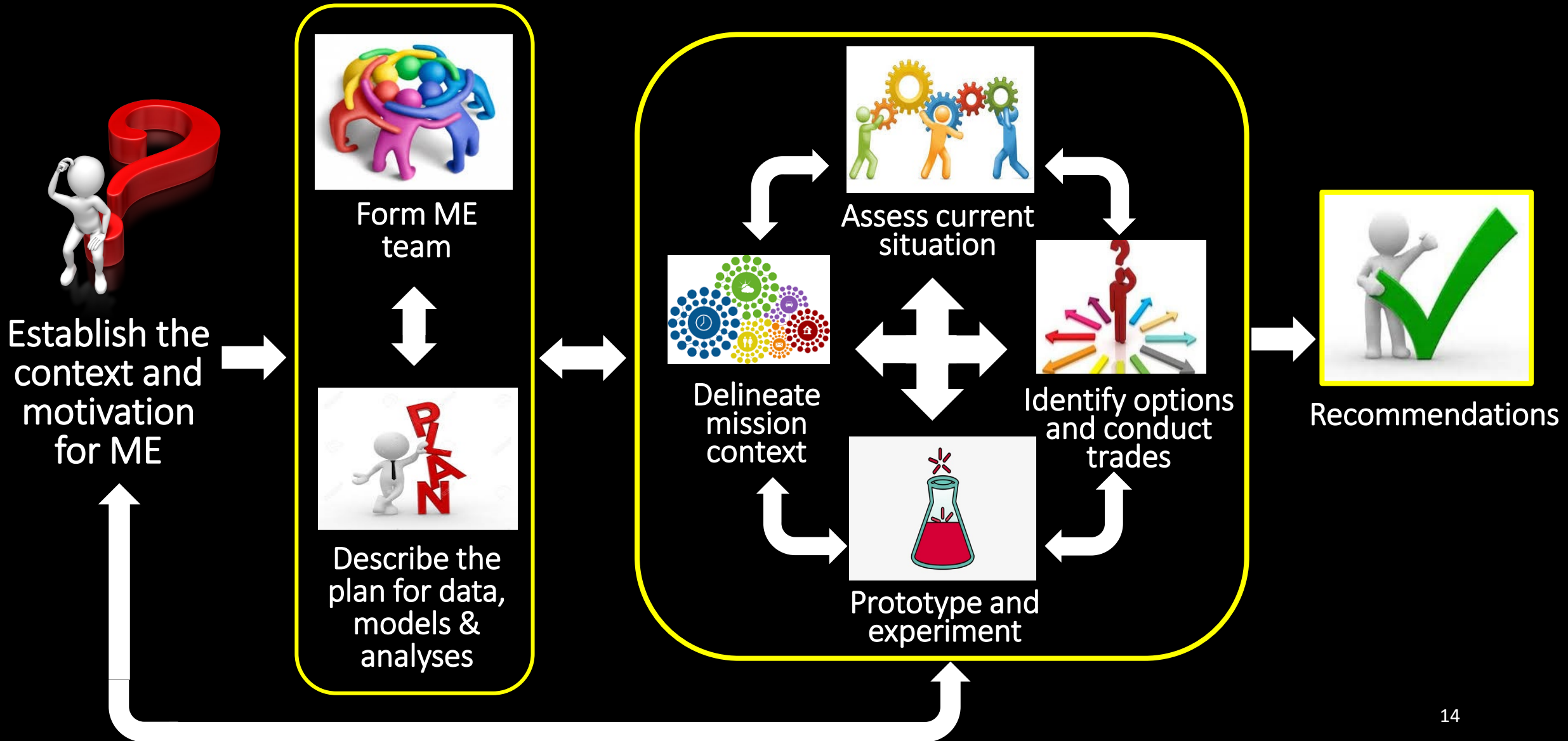
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## Opportunistic: ME...

- Responds to a potential new technology or other change which offers potential mission advantage technology
- Addresses the question of the impact on mission outcomes by introducing new technology, systems or processes

# What are the steps in 'mission engineering'?







# Establish the context and motivation for ME

- Recognize that the issue, gap or opportunity needs to be addressed in terms of the **larger enterprise or mission outcomes**
- What is **potential impact on mission?**

## ■ Questions to be addressed

- What is **motivation** for the ME effort – what is driving the need to conduct engineering and analysis in terms of the mission outcomes?
- What is the **mission context** – what are the types of activities and expected outcomes for the mission?
- What **part of the enterprise** is affected? Which organizations or systems? Who are the key stakeholders?



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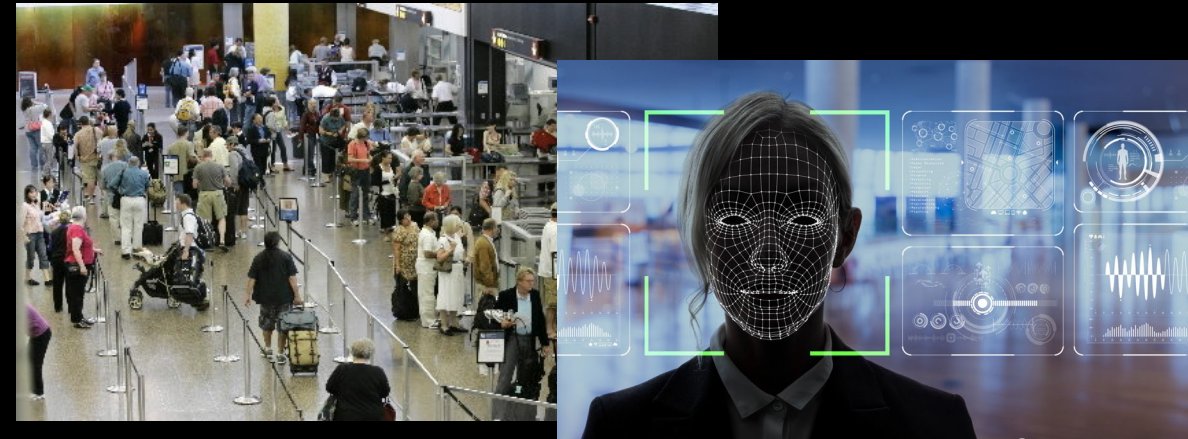
-- Example --

**Opportunity:** Biometrics Technology

**Mission:** Airport safety through passenger screening

- *How can insertion of technology impact mission outcome?*

*To assess value requires understanding how they could be integrated into the current system of systems and the passenger screening sequence of actions ('mission thread') and the impact on the outcomes*





# Form ME Team

- **Broad range of perspectives – both technical and operational**
  - ME team lead supporting systems engineers
  - Operational and requirements SMEs
  - External environment SMEs
  - Component team members for the key systems and organizations
  - Management and resourcing



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## Develop ME plan

- **Data, models, & analysis**
  - Key activities, mission threads , scenarios, mission context
  - Systems, behavior, performance
  - Outcomes, measures
- **Technical & operational analyses**
  - Baseline analysis of SoS & mission operations
  - Identification of options
  - Approach to analyzing options and tradeoffs



# Delineate mission context

- Collection of the mission-related data to provide the context for in assessing current technical capabilities and assessing options

## Mission Related Data

- Mission Thread(s)
  - Descriptions of activities and dependencies
- Scenarios
  - Descriptions of the scenario context(s) for executing mission
- External Environment factors
  - Current and projected external environment (e.g. threat, legal, social) actions and behaviors
- Measures of **SoS performance** and **mission effectiveness**



# Delineate mission context

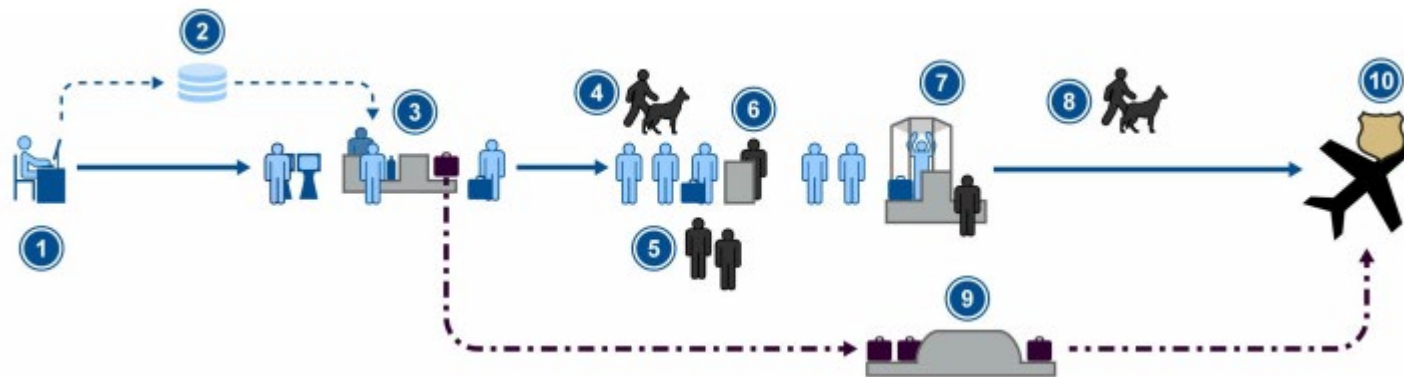
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### Example

- ‘Passenger screening mission thread’
- Operational outcome measures, e.g.
  - Time through queue
  - Average wait time at checkpoints
  - Screening ‘success rate’







# Assess current mission capabilities

- Analyze current capability to establish baseline state of the mission
  - **Technical Assessment:** Characterize performance of current SoS - systems/nodes/organizations supporting the mission thread
  - **Operational Assessment:** Assess performance of current systems/nodes/organizations operating together to evaluate/measure mission outcomes

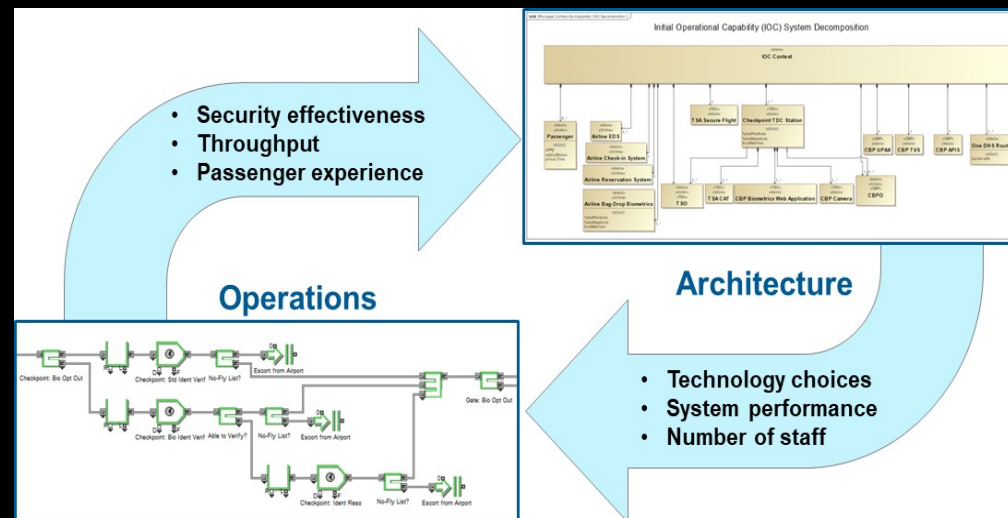
- **Behavior and performance of the SoS** which supports the steps in the mission activity sequence (e.g. threads)
  - Organizations and human decision-making and supporting systems including communications
  - Capture the data for use in this and future analyses
- Analyze the performance of the systems in the **execution of the mission thread** against the expected mission outcomes and other **constraints** – e.g. cost, personnel
  - End to end mission execution in terms of both **technical performance and operational impact**



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# Identify options and analyze trades

- Identify alternatives and analyze their technical feasibility & mission impacts

- Identify options
  - Stakeholders and extended technical community to identify a range of options
  - Define needs/opportunities for prototyping and experimentation
- Analyze Options and Trades
  - Using analyses of current capabilities as baseline, make changes to reflect options
  - Assess impact of options on technical performance & on mission outcomes
- Conduct review of alternatives & trades to recommend approach



# Identify options and analyze trades

## Identify alternatives and analyze their technical feasibility & mission impacts

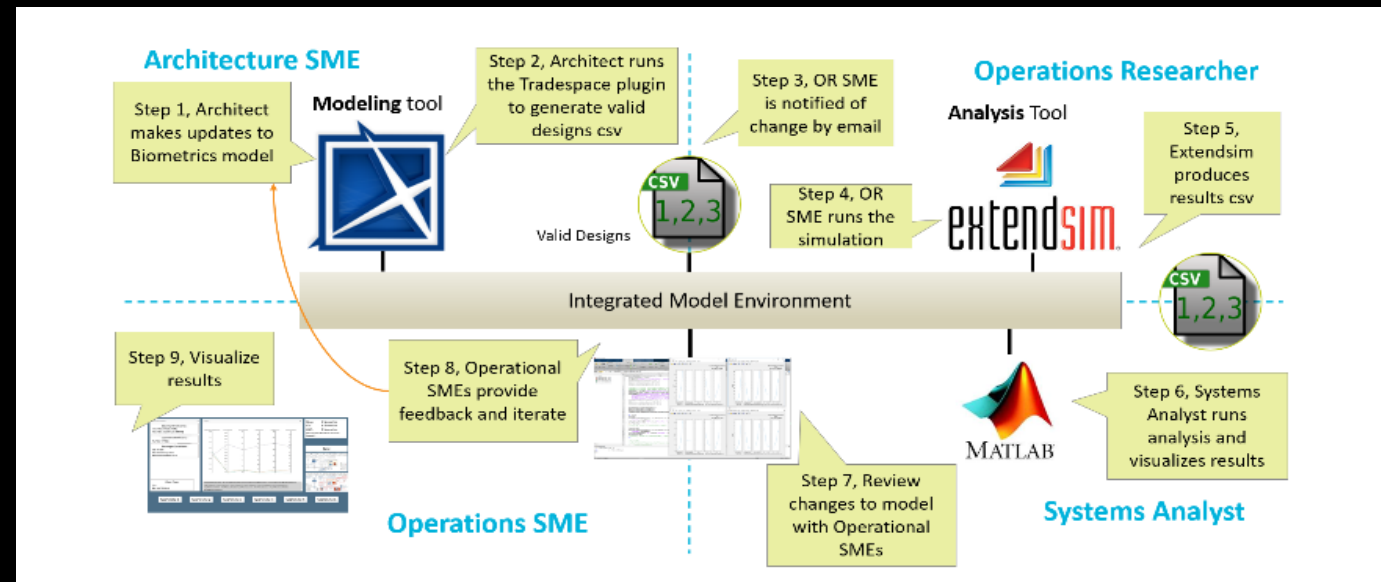
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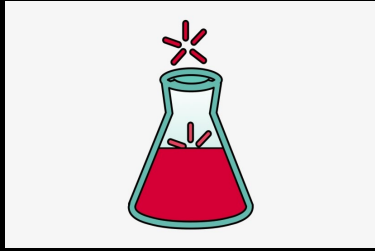
### Example

#### Compare set of alternatives

- Base Case (Current security process)
- Limited opt-in and capabilities (ranges and combinations of values for parameters)
- Full Capability (more extreme rates for parameters)

Generate a full design space across all valid combinations of parameters – experimentation to support design space exploration



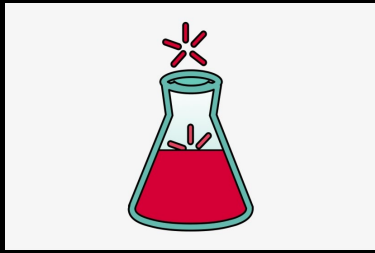


# Prototype and experiment

- Implement a physical prototype or conduct a technical or man-in-the-loop experiment to address uncertainties

- Develop a prototype or conduct an experiment to generate data to assess viability of an option
- Approach
  - May include a range of options – models, prototype systems, operational experiment, man in the loop SIMEX, insertion of surrogate into operational context, ...
  - Allows for exploration of new, innovative approaches
- Incorporate results into analysis
  - Value is based on the data and insights supporting the analysis of alternative capabilities to support the analysis of options and trades





# Prototype and experiment

- Implement a physical prototype or conduct a technical or man-in-the-loop experiment to address **uncertainties**

An even playing field to industry and Government for distributed experimentation

A state-of-the-art venue for strategic/tactical experimentation for sponsors

FOSTER INTEROPERABILITY  
**SIMEX**  
— EVOLVE CONOPS

A cost-effective mechanism for risk reduction events leading up to live demonstrations and exercises

An environment for emulating current and future C4I, Sensor and Weapon systems in realistic scenarios



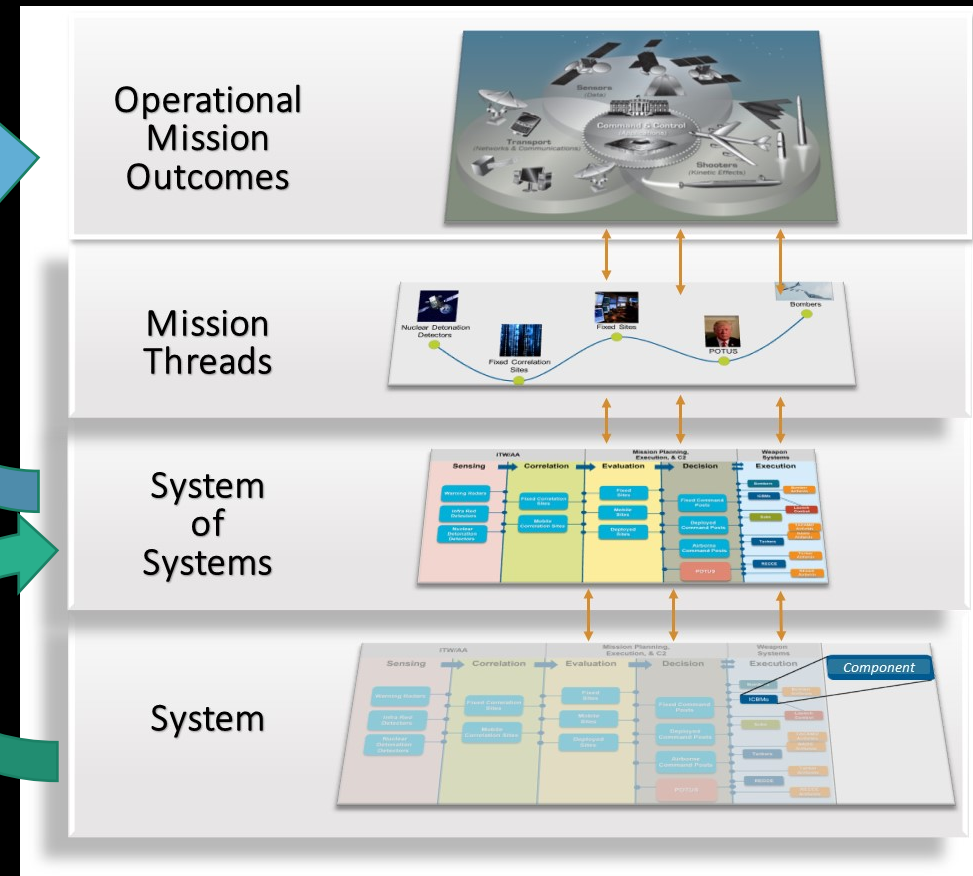
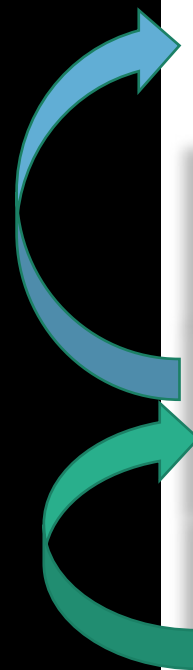
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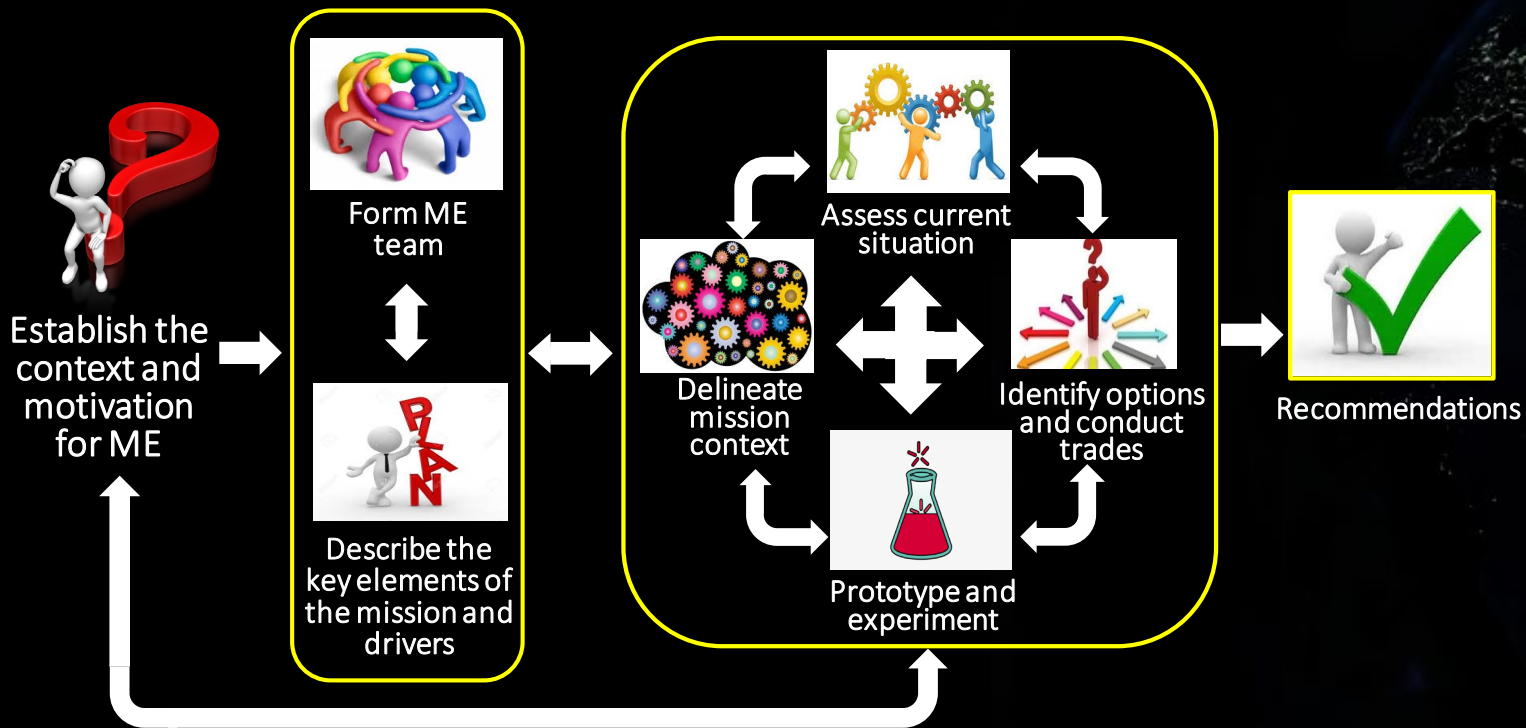


# Recommendations

- Present a recommended actions, often in terms of changes with supporting evidence to address issue
- Supports decisions on **systems** and **systems of systems** SoS in terms of implications on **mission outcomes**



# In sum.....



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**For more information, contact Monica Brito:** [mbrito@stevens.edu](mailto:mbrito@stevens.edu)

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## UPCOMING TALKS:

“Mission Engineering” Series

### Tentative Dates:

**Wednesday, October 7, 2020**

**Wednesday, December 2, 2020**

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